

TOWN OF MARLBOROUGH

1998 ANNUAL REPORT



TOWN OF MARLBOROUGH

TOWN REPORT

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TOWN OF MARLBOROUGH

ANNUAL REPORT

Background Information

Township chartered in 1752 by the Masonic Proprietors' agent as "Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population 2055; Households 856
Location: Latitude 42 52' North, Longitude 72 12' West
Elevation above sea level: 730 feet.
Area of Land: 20.6 square miles Water: 0.2 square miles



POLITICAL REPRESENTATIVES

*****FEDERAL*****STATE*****

U.S. Senators:

Honorable Judd Gregg
393 Russell Senate Office Building
Washington, D.C. 20510-2904
Phone: 202-224-3324
Fax: 202-224-4952
Contact: Stan Sokol

Honorable Bob Smith
307 Dirksen Senate Office Bld.
Washington, D.C. 20510
Phone: 202-224-2841
Fax: 202-224-1353
Contact: Pat Petley

Governor of New Hampshire:

Governor Jeanne Shaheen
Office of the Governor
State House
Concord, N.H. 03301
Phone: 271-2121

Local Office: 125 North Main Street

Concord, N.H. 03301
Phone: 225-7115
Fax: 224-0198
Contact: Carol Carpenter

Executive Council, District 2:

Councilor Peter Spaulding
State House, Room 207
Concord, N.H. 03301
Phone: 271-3632

State Senator, District 10:

Senator Clesson J. Blaisdell
State House, Room 120
Concord, N.H. 03301-4951
Phone: 271-3207

U.S. Congressman, 2nd N.H. District:

Honorable Charles Bass

1728 Longworth House Office Building
Washington, D.C. 20515
Phone: 202-225-5206
Fax: 202-225-2946
Contact: David Leland

Representatives to the General Court:

Honorable Daniel Burnham

P.O. Box 496
Dublin, N.H. 03444-0496
Phone: (H) 563-8629

Local Office:

One West Street Suite 208
Keene, NH 03431
Phone: 358-4094
E-Mail: cbass@hr.house.gov
Contact: Darwin Cusack

Honorable Stephen G. Avery

P.O. Box 495
Dublin, N.H. 03444-0495
Phone: (H) 563-8801

SELECTMEN'S FOREWORD

This has been a year of change for the Town. With the massive cut in appropriations at Town Meeting of \$68,000, the year got off to a rough start. It was necessary to decrease some of the budgets for certain Commissions and Committees that severely curtailed or all but eliminated their functions. While this was viewed as being necessary, the main idea that was lost in the discussion was that our Town managers do not spend money unless they really have to and even then they are very frugal. A most interesting year indeed!

Our big projects for the year included hooking up the Trailer Park to the water system. Mr. Robert Hitchcock, P.E., came up with an excellent design and Parks Construction did the work. They did a marvelous job and the attention to detail was superb. The project included building a new pump house adjacent to the Town reservoir on Pleasant Street and then installing a new water line at the far end of the Emerson and Powers property. Along with this work, the grant allowed funds to excavate Bottomley's Pond and reinstall the standpipe to increase fire protection to the Park and the entire neighborhood. This project was funded by a Community Development Block Grant (HUD) through the Office of State Planning at no expense to the Town. We sincerely appreciate the efforts of our engineer, contractor and the staff of Southwest Region Planning Commission (grant administrator) for making this a successful project.

Our second major undertaking was the extension of the sewer line from the Roxbury Road up Old Chesham Road approximately 1000 feet. This project was well done late in the

just before the snow and ice appeared. This extension of the line was a leftover requirement from the original sewer line project and we are glad to have completed it for those residences.

The biggest thrill of the year came from achieving the demolition of the Avilite Building. This eyesore of many years involved disposing of hazardous waste chemicals as well as the destruction of the old building and the digging up of a 10,000 gallon heating fuel tank. The State of New Hampshire-Division of Environmental Services made the arrangements and paid for disposing of the chemicals. Alan Klotzbier was very efficient in disposing of the wooden part of the structure after we received permission to dispose of the structure at the Keene Landfill. An arrangement with American Property Holdings, Inc. on Terrace Street in exchange for the land resulted in the rest of the site being cleared. This cooperative venture worked very well and although we should have never had to clean up the site, we are very glad to see it ready for development. There are some plans being worked on and we should see a new building sometime in 1999. These negotiations are between private parties and we are unable to say more at this time. Needless to say, having the property back on the tax rolls is a giant step forward.

Finally, our first year with the new Budget Committee worked well. We provided them with all the information they needed for decision making and all of our managers met with the Committee and explained their budgets. The outcome is not very different from our budget, but we do have more people informed.

The Board of Selectmen

TOWN OFFICERS/EMPLOYEES

BOARD OF SELECTMEN:

Municipal Property Committee
Water/Sewer Commissioners

Chairman David E. Cheney '99
Lawrence W. Robinson '00
Gina M. Paight '01

WELFARE ADMINISTRATOR:

Heidi F. Laffond

ADMINISTRATIVE ASSISTANT:

CLERK:

Laurent J. Biron
Heidi F. Laffond

SEXTON:

Elmer A. Grover '98

TOWN CLERK-TAX COLLECTOR:

Ila Walton '99

AUDITOR:

Vachon, Clukay & Co., PC

DEPUTY TOWN CLERK-TAX COLLECTOR:

Charlotte Crowell

PLANNING BOARD:

Chairman Kenneth Kerber '00
Robert L. Bennett '00
Robert J. Steinert '98
Katrina Maloney '99
James Bearce '01
Armand Pauquette '01
Sylvie Rice '00
Lawrence W. Robinson '99
Secretary Ellen Orkins

TOWN TREASURER:

Barbara B. Johnson '99

MODERATOR:

Edward C. Goodrich Jr. '98

DIRECTOR OF PUBLIC WORKS: HIGHWAY DEPARTMENT EMPLOYEES:

Harry Patnode, Jr.
Richard Patnode
Brian Tarr

TRUSTEES OF TRUST FUNDS:

Chair: Wayne Crowell '01
Lila Coles '99
Norman Evans '99

ZONING BOARD:

Chairman: Robert Heald '01
Frank R. Buckbee '99
* Jerry L. Germer '01
Elmer A. Grover '01
Frank Knight '00
Katrina Maloney
* Ellen Orkins
* Scott M.H. Swanson

CEMETERY TRUSTEES:

Chairman: Alponse Despres '00
Rita Grace '99
Edwin Woodard '99

*Designates Alternate Members.

TOWN OFFICERS/EMPLOYEES

RECREATION COMMITTEE:

Chairman Kevin Southwell '99
 Gregory Orkins '99
 Jeffrey Castor '99
 Timothy Lawlor '99
 Eugene Donohue '99
 Harry Brake '01

FROST FREE LIBRARY TRUSTEES:

President Robert Bennett '01
 Anna Tilton '99
 Laurence Robinson '00
 Gina Paight '01
 David E. Cheney '99
 Jacqueline A. Leahy '00
 Rufus Frost III
 Rev. Thomas Duston
 Rev. Joan McPherson

RECYCLING/TRANSFER CTR. EMPLOYEES:

Manager, Franklin Pelkey
 Linwood B. Croteau
 Paul Laurendeau
 Leo Lamoureux
 Ransom Webster

FROST FREE LIBRARY STAFF:

Director, Lisa Bearce
 Assistant, Dolores Biron
 Alternate Asst., Marcia Legru
 Custodian, Geraldine Dunn

FIRE WARDS:

SUPERVISORS OF THE CHECKLIST:

Chair: Harry E. Kenney III '99
 Edward Wilson '99
 Robert Hackler '99

FOREST FIRE WARDEN: DEPUTY FOREST FIRE WARDENS:

CONSERVATION COMMISSION:

Chairman Michael C. Krinsky
 Secretary, Charles R. Buffler
 Ernest Linders
 Benjamin Rice
 Victor Deforest

INSPECTORS:

Building
 Electrical
 Plumbing

POLICE CHIEF: POLICE OFFICERS:

Chief Raymond Dodge
 W. Garrett Chamberlain
 Eric. J. Hood
 Geraldine Dunn
 Secretary
 School Patrol
 Animal Control Police Officer on Duty

SOUTHWEST REGION PLANNING:

Commissioners:

Lawrence W. Robinson
 Laurent J. Biron
 Laurent J. Biron
 Vacant
 Michael C. Krinsky

Transportation Advisory Committee:

Housing Advisory Committee:

Natural Resource Advisory Committee:

TOWN OFFICERS/EMPLOYEES

HERITAGE COMMISSION:

Chairman Richard Butler '00
 Priscilla Richardson '01
 Jean Packard '98
 Helen E. Wilson '00
 Edward Wilson Jr. '00
 Allan Williams '01
 Elizabeth Richards '01
 Alternate Eugene Woodward '98
 Nancy Hayden '99

BUDGET COMMITTEE:

Chairman: John Northcott '99
 Nancy P. Hayden '99
 Belinda S. Oster '99
 Sanford R. Johnson '99
 Daniel Mitchell '99
 Robert L. Bennett '99
 Helen P. Wilson '99
 Nancy B. Wyman '99
 Michael C. Krinsky '99
 Selectman Gina M. Paight
 School: Richard Seaver

Recycling/Transfer Center Holiday Hours for 1999

Memorial Day Week: May 26th – 11 AM to 7 PM
 May 28th – 8 AM to 3 PM
 CLOSED: Saturday May 29th

Fourth of July Week: June 30th – 11 AM to 7 PM
 July 2nd – 8 AM to 3 PM
 CLOSED: Saturday July 3rd

Labor Day Week: Sept 1st – 11 AM to 7 PM
 Sept 3rd – 8 AM to 3 PM
 CLOSED: Saturday Sept 4th

Thanksgiving Week: Nov 23rd – 8 AM to 4 PM
 Nov 24th – 8 AM to 3 PM
 CLOSED: Friday & Saturday
 Nov 26, 27th

Christmas Week: Dec 22nd – 11 AM to 7 PM
 Dec 24th – 8 AM to 3 PM
 CLOSED: Saturday Dec 25th

New Year's Week: Dec 29th – 11 AM to 7 PM
 Dec 31st – 8 AM to 3 PM
 CLOSED: Saturday Jan 1st, 2000

GENERAL INFORMATION

TOWN OFFICES: 236 EAST MAIN STREET

TDD SERVICE: Call 1-800-735-2964
for Relay New Hampshire

OFFICE HOURS:

Monday	9 A.M. TO 4:30 P.M.
	7 P.M. TO 9:00 P.M.
Tuesday	9 A.M. TO 4:30 A.M.
Wednesday	9 A.M. TO 12 Noon
Thursday	9 A.M. TO 4:30 P.M.
Friday	9 A.M. TO 2:00 P.M.

**Board of Selectmen- 876-3751
& Water/Sewer Commissioners**

**Building, Electrical & Plumbing
Inspectors- call Town Clerk's Office**

Town Clerk- 876-4529

**Police Office- 876-3311 for routine business
Emergency call 911**

**Welfare- 876-3751 Hours are Tuesday and Thursday-
10:00 A.M. to 1:00 P.M.**

Planning Board and Zoning Board meets second Tuesday each month. Office hours are Monday night by appointment 7-9 P.M. Call 876-4529 for appointment.

Recreation Committee meets periodically. Contact 876-3751 for information.

Heritage Commission meets every month. Contact Chairman Richard Butler at 876-3980.

Conservation Commission meets periodically. Contact Chairman Michael Krinsky at 876-3827 or Secretary Charles Buffer at 876-4076.

Supervisor of the Checklist- Contact Town Clerk's Office.

Cemetery Trustees- contact via Sexton Mr. Elmer Grover, Jr. at 876-4204.

Health Officer- (Part Time) Mrs. Justine Torelli. Contact 876-4524.

GENERAL INFORMATION

DEPARTMENTS AT OTHER LOCATIONS:

Fire Department- Call 911

Located at 149 Main Street

Fire Chief- Wayne Crowell at 876-3842, meets 1st Thursday of month and equipment checks on Sunday morning.

Fire Warden- Carl Russell at 876-3349

Highway Department- 876-4401

Located at 132 Jaffrey Road

Director of Public Works/Road Agent- Mr. Harry Patnode, Jr.

Recycling/Transfer Center- 876-4795

Located at 114 Roxbury Road

Manager- Mr. Franklin Pelkey

Open Wednesday 3:00 P.M. - 7:00 P.M.

Friday 8:00 A.M. - 3:30 P.M.

Saturday 8:00 A.M. - 1:00 P.M.

Frost Free Library- 876-4479

Located at 28 South Main Street

Librarian- Mrs. Lisa Bearce

Hours: Tues/Wed 2:00 P.M. to 8:00 P.M.

Thursday 10:00 A.M. to 5:00 P.M.

Friday 2:00 P.M. to 5:00 P.M.

Saturday 10:00 P.M. to 1:00 P.M.

**IN CASE OF
EMERGENCY CALL**

911

**GIVE NAME,
PHONE NUMBER,
AND LOCATION**

GENERAL INFORMATION

ATTENTION DOG OWNERS

All dogs six months or older must be licensed by May 1, 1999. Licenses are available from the Town Clerk's office at the Town Offices.

An animal population control fee is now part of the license fee. This money will be sent to the State and given to low income persons to have their dogs and cats sterilized. The fees are as follows:

\$6.50 for neutered or sprayed animal

\$9.00 for female or male animal

Note: Persons over 65 years of age may license one dog for \$2.00.

Late Fees: \$1.00 per month shall be charged if fees are not paid by June 1, 1999.

Any owner keeping a dog contrary to the provisions of NH Statutes RSA 466 shall forfeit \$25.00 to the Town in which the dog is kept in addition to the above \$1.00 per month charge.

Note: Marlborough's leash law has been in effect since 1975.

THE FROST FREE LIBRARY AT 28 SOUTH MAIN STREET IS YOUR SOURCE FOR FLOOD PLAIN MANAGEMENT INFORMATION.

Publication include information on flood insurance, protecting a building from flooding, and community hazard mitigation. Contact the librarian for more information.

Additional assistance is also available at Marlborough Town Offices. Please contact the Selectmen's Office, Community Rating System Coordinator, at Marlborough Town Offices 236 East Main Street, Marlborough, NH 03455-0487 for more information. Call 876-3751.

ATTENTION BOAT OWNERS

Your boat may be registered at John Fletcher's Bait and Tackle Shop at 293 East Main Street. Boat taxes go to the Town in which they are paid. Let's give Marlborough the benefit of your boat tax!

INVENTORY OF TAXABLE PROPERTY

Please return your Inventory promptly. It is especially important that the census portion be filled in completely. This information is used for the school census and to compute our State Revenue Sharing. Inventories are due on **April 15, 1999**. **After that date, a minimum penalty of \$10.00 applies.**

**TOWN OF MARLBOROUGH
1999 WARRANT AND BUDGET**

THE STATE OF NEW HAMPSHIRE

THE POLLS WILL BE OPEN FROM 1:00 P.M. TO 9:00 P.M.

To the Inhabitants of the Town of Marlborough, N.H. in the County of Cheshire in said State, qualified to vote in Town affairs:

You are hereby notified to meet at the Marlborough School Gymnasium in said Marlborough on Tuesday, the ninth (9th) day of March 1999, at 7:00 P.M. of the clock in the afternoon, to act upon the following subjects:

1. To choose all necessary Town Officers for the year ensuing (by ballot).

2. To vote on the proposed Town Zoning Ordinance changes on the attached ballot to this warrant.

3. To see if the Town will rescind RSA Chapter 32 relative to the Budget Committee adopted at the Town Meeting in March 1998 and replace it with a Budget Advisory Committee. (By petition – majority vote required – the majority of the Selectmen do not recommend this action).

4. To see if the Town will vote to raise and appropriate the sum of \$1,133,926 which represents the posted operating budget (Form MS-7). Said sum does not include the warrant articles addressed.

5. To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand, Six Hundred, Seventy One

Dollars (\$15,671.00) for the purpose of paying lease payment #2 on the front-end loader. The lease was authorized by Town vote in article #7 at the 1998 Town Meeting. (Majority vote required)

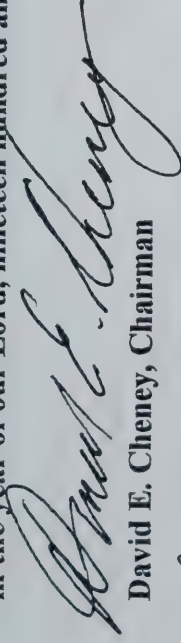
6. To see if the Town will vote to increase the Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of Fire Equipment and to raise and appropriate the sum of Eight Thousand Dollars (\$8,000.00) to be placed in this fund and to designate the Fire Wards as agents to expend. The Selectmen and the Budget Committee recommend this appropriation. (Majority vote required)

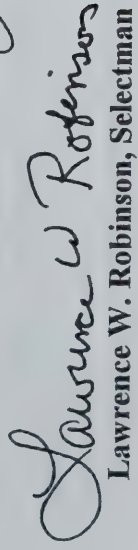
7. To see if the Town will vote to raise and appropriate the sum of Five Thousand, Six Hundred and Thirty-Three Dollars (\$5,633.00) for the purpose of funding the Community Kitchen. (Majority vote required).

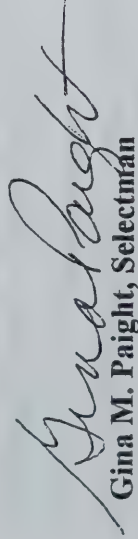
8. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of funding a storm drain system on School Street and to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000.00) to be placed in this fund. Further, to designate the Board of Selectmen as agents to expend. The Selectmen and Budget Committee recommend this appropriation. (Majority vote required).

9. To see if the Town will vote to appropriate \$18,721 from undesignated fund balance (equal to the remainder of the FEMA Grant) to the School Street Capital Reserve Fund. The Selectmen and the Budget Committee recommend this action. (Majority vote required.)
10. To see if the Town will vote to raise and appropriate the sum of \$43,800 to repair the Ryan Road Bridge. Eighty percent (80% - \$35,040) to be funded from New Hampshire Bridge Aid and twenty percent (20% - \$8,760) from Town appropriations. Majority vote required.
11. Shall we modify the elderly exemptions from property tax in the Town of Marlborough, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$7,500; for a person 75 years of age up to 80 years, \$10,000; for a person 80 years of age or older, \$20,000. To qualify, the person must have been a New Hampshire resident for at least five (5) years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five (5) years. In addition, the taxpayer must have a net income of not more than \$16,750 or, if married, a combined net income of less than \$25,500; and own assets not in excess of \$55,000 excluding the value of the person's residence.
12. To see if the Town will vote to change the number of Recreation Committee members from seven (7) to five (5). (By Petition – majority vote required – The Selectmen recommend this action.)
13. Polling hours in the Town of Marlborough are now 8 A.M. to 7 P.M. Shall we place a question of the State election ballot to change the polling hours so that polls shall open at 11 A.M. and close at 7 P.M. for all regular State elections beginning in the year 2000? Majority vote required.
14. To see if the Town will vote to accept any funds for the maintenance of cemeteries or to act in any matter relating thereto.
15. To see if the Town will vote to authorize the Board of Selectmen to accept, on behalf of the Town, gifts, legacies, and devises made to the Town in trust for any public purpose as permitted by RSA 31:19.
16. To hear reports of Town Agents, Auditors, and Committees.
17. To transact any business that may legally come before the meeting.

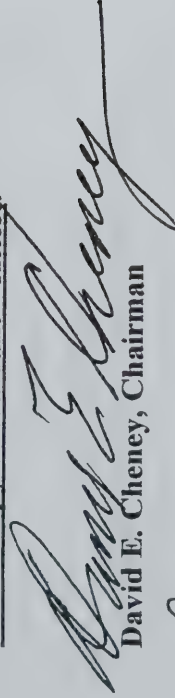
Given under our hands and seal, this 8th day of February,
in the year of our Lord, nineteen hundred and ninety-nine.

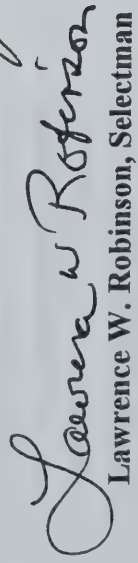

David E. Cheney, Chairman

 Selectmen of the
Lawrence W. Robinson, Selectman Town of Marlborough


Gina M. Paight, Selectman

A true Copy of Warrant – Attest:


David E. Cheney, Chairman

 Selectmen of the
Lawrence W. Robinson, Selectman Town of Marlborough


Gina M. Paight, Selectman

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PLACE A CROSS (X) IN THE SQUARE AFTER EACH NAME YOU WISH TO VOTE FOR

SELECTMAN FOR THREE YEARS

(Vote for One)

DAVID CHENEY..... ☐
SANFORD JOHNSON..... ☐
KENNETH KERBER..... ☐
.....
.....
.....

**TOWN CLERK/TAX COLLECTOR
FOR THREE YEARS**

(Vote for One)

ILA WALTON..... ☐
.....

TREASURER FOR TWO YEARS

(Vote for One)

BARBARA "Bonnie" JOHNSON..... ☐
.....

SEXTON FOR ONE YEAR

(Vote for One)

ELMER A. GROVER..... ☐
.....

LIBRARY TRUSTEE FOR THREE YEARS

(Vote for One)

ANNA TILTON..... ☐
.....

CEMETERY TRUSTEE FOR THREE YEARS

(Vote for One)

RITA GRACE..... ☐
.....

CEMETERY TRUSTEE FOR TWO YEARS

(Vote for One)

EDWIN WOODWARD, SR..... ☐
.....

FIRE WARD FOR THREE YEARS

(Vote for One)

MICHAEL F. LAFFOND ☐
JOHN MANNING ☐
.....

**SUPERVISOR OF THE CHECK LIST
FOR SIX YEARS**

(Vote for One)

EDWARD WILSON..... ☐
.....

**TRUSTEE OF THE TRUST FUND
FOR THREE YEARS**

(Vote for One)

LILA COLES..... ☐
.....

**TRUSTEE OF THE TRUST FUND
FOR ONE YEAR**

(Vote for One)

.....

SAMPLE BALLOT

BUDGET COMMITTEE FOR THREE YEARS

(Vote for three)

JOHN NORTHCOTT..... ☐
EUGENE DONOHUE..... ☐
MICHAEL KRINSKY..... ☐
.....
.....
.....

BUDGET COMMITTEE FOR TWO YEARS

(Vote for Three)

SANFORD JOHNSON..... ☐
RUSSELL BRANDWEIN..... ☐
RICHARD C. HILL..... ☐
ALBERT MURPHY..... ☐
.....
.....
.....

BUDGET COMMITTEE FOR ONE YEAR

(Vote for Three)

YVETTE REDFIELD..... ☐
ROBERT BENNETT..... ☐
JUDITH A. HAKALA..... ☐
KENNETH KERBER..... ☐
NANCY WYMAN..... ☐
.....
.....

RECREATION COMMITTEE
FOR THREE YEARS

(Vote for Six)

JEFFREY S. CASTOR..... ☐
GREGORY W. ORKINS..... ☐
EUGENE DONOHUE..... ☐
KEVIN SOUTHWELL..... ☐
.....
.....
.....
.....
.....

Shall we adopt the provisions of
RSA 40:13 to allow official ballot
voting on all issues before the
Town of Marlborough?
YES ☐ NO ☐

SAMPLE BALLOT

1999 ZONING BOARD ORDINANCES

A VOTER WHO WISHES TO VOTE "YES" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD "YES" FOLLOWING THE QUESTION. A VOTER WHO WISHES TO VOTE "NO" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD "NO". IF NO "X" IS PLACED IN EITHER SQUARE FOLLOWING THE QUESTION, THE BALLOT WILL NOT BE COUNTED AS TO THE QUESTION.

1. Are you in favor of the adoption of Amendment #1 as proposed by the Planning Board for Town Ordinance Section 11.3.A to allow the Zoning Board of Adjustment to grant variances when reasonable accommodations are necessary to allow a person with a recognized physical disability to reside in or regularly use the premises under construction?

Explanation: This addition will bring our Town Ordinance in compliance and conformity of the amended NH Statutes, RSA 674:33, to reflect the Americans with Disabilities Act.

The Planning Board recommends passage of this amendment.

YES ☐ NO ☐

2. Are you in favor of the adoption of Amendment #2 as proposed by the Planning Board for Town Ordinance Section 11.3.B (Special Exceptions) to restrict the granting of a special exception use at the time the application is made?

Explanation: When relevant aspects of the proposed use are changed after receiving a special exception permit, the applicant must reapply to enable the Board to ascertain that such changes qualify for the special exception initially granted.

The Planning Board recommends passage of this amendment

The Planning Board Recommends passage of this amendment.

YES ☐ NO ☐

3. Are you in favor of the adoption of Amendment #3 as proposed by the Planning Board for Town Ordinance Section 9.3.0.A (Other Uses) to reduce the size of a minimum lot size of four acres to two acres, where such uses are permitted, except in the C-3 zone?

Explanation: This change reduces the minimum lot size for certain businesses designated in the Table of Use Regulations. The intent is to provide more flexibility for commercial development within the Town.

The Planning Board recommends passage of this amendment.

YES ☐ NO ☐

4. Are you in favor of the adoption of Amendment #4 as proposed by the Planning Board for the Town Ordinance to change the title of Section 2.24 (Home Occupation) and Section 6.4.H.4 (Table of Use additional Uses, Home Occupation) to "Home Based Business" and redefine these businesses as commercial activity conducted on a residential property that has characteristics such as non-resident employees, client or customer visits, deliveries by heavy trucks, outdoor storage and/or display of goods or materials, parking of commercial vehicles, or creation of any exterior noise, odors, smoke, soot, lights, glare, vibrations, hazards, pollution, or electrical interference?

SAMPLE BALLOT

16

Explanation: This change defines which type of business conducted on residential properties would require a public hearing and granting of special exception.

The Planning Board recommends passage of this Amendment.

YES ☐ NO ☐

5. Are you in favor of the adoption of Amendment #5 as proposed by the Planning Board for the Town Ordinances to delete Section 9.5 (Performance standards for Home Occupation) and substitute a revised section titled "Performance standards for the Home Based Business" with a list of conditions relating to such factors as the number of non-resident employees, outside display and/or storage of material, rubbish, equipment, parts, or business related vehicles; exterior disturbances or pollution; deliveries by heavy trucks; business related parking, and impact of new construction or alterations on neighborhood residential character?

Explanation: This change eases current restrictions on home based businesses while protecting the residential character of neighborhoods and the rights of abutters and nearby neighbors. It is designed to ensure that these types of enterprises have no negative impact on neighboring properties.

The planning Board recommends passage of this amendment.

YES ☐ NO ☐

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397



BUDGET OF THE TOWN/CITY

OF: MARLBOROUGH, N.H.

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED
THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 1999 to December 31, 1999

or Fiscal Year From _____ to _____

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the above address.

BUDGET COMMITTEE

Please sign in ink.

John Lint
Stanford R. John
Manuel J. Pomeroy
Glen E. Wilson
Richard C. Seaver

DATE: February 17, 1999

Robert J. Bennett
Nancy P. Hayden
Gina Paight

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

1 2 3 4 5 6 7 8 9

ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3, V)	WARR. ART. #	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTED'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
					ENSURING FISCAL YEAR RECOMMENDED	NOT RECOMMENDED	ENSURING FISCAL YEAR RECOMMENDED	NOT RECOMMENDED

GENERAL GOVERNMENT

4130-4139	Executive	4	35,260	34,671.16	41,640		40,140	1,500
4140-4149	Election, Reg. & Vital Statistics		30,225	28,665.10	29,830		29,830	
4150-4151	Financial Administration		56,215	53,427.16	53,910		53,910	
4152	Revaluation of Property		10,950	15,024.30	34,200		9,300	24,900
4153	Legal Expense		5,000	7,902.57	12,500		12,500	
4155-4159	Personnel Administration							
4191-4193	Planning & Zoning		4,425	5,673.30	7,750		7,750	
4194	General Government Buildings		30,200	26,940.27	33,550		28,000	5,550
4195	Cemeteries		10,575	12,477.05	12,700		12,700	
4196	Insurance		46,225	44,846.00	45,300		45,300	
4197	Advertising & Regional Assoc.		2,965	2,967.98	3,040		3,040	
4199	Other General Government		92,900	85,465.11	94,175		94,175	

PUBLIC SAFETY

4210-4214	Police		122,565	120,599.04	127,960		127,360	600
4215-4219	Ambulance							
4220-4229	Fire		35,265	30,129.08	38,765		38,765	
4240-4249	Building Inspection		2,000	1,200.00	1,650		1,400	250
4290-4298	Emergency Management		7,625	3,510.02	2,225		2,225	
4299	Other (Including Communications)							

AIRPORT/AVIATION CENTER

4301-4309	Airport Operations							
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HIGHWAYS & STREETS

4311	Administration		90,900	91,679.52	91,925		91,925	
4312	Highways & Streets		82,300	74,171.07	87,300		82,300	5,000
4313	Bridges		2,000	1,779.64	2,000		2,000	

1 2 3 4 5 6 7 8 9

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3, V)	Appropriations		Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
		WARR. Prior Year As ART. # Approved by DRA			ENSURING FISCAL YEAR RECOMMENDED	NOT RECOMMENDED	ENSURING FISCAL YEAR RECOMMENDED	NOT RECOMMENDED
HIGHWAYS & STREETS cont.								
4316	Street Lighting	15,400	12,811.98	15,400		15,400		
4319	Other	8,585	8,583.87	16,270		16,270		
SANITATION								
4321	Administration							
4323	Solid Waste Collection							
4324	Solid Waste Disposal	118,700	114,695.42	117,740		115,250	2,490	
4325	Solid Waste Clean-up							
4326-4329	Garage Coll. & Disposal & Other	130,058	119,926.14	76,860		76,580	280	
WATER DISTRIBUTION & TREATMENT								
4331	Administration	31,050	22,261.61	29,225		29,225		
4332	Water Services							
4335-4339	Water Treatment, Conserv. & Other							
ELECTRIC								
4351-4352	Admin. and Generation							
4353	Purchase Costs							
4354	Electric Equipment Maintenance							
4359	Other Electric Costs							
HEALTH/WELFARE								
4411	Administration	1,000	680.00	1,000		1,000		
4414	Pest Control							
4415-4419	Health Agencies & Hosp. & Other	10,100	8,627.00	10,550		10,550		
4441-4442	Administration & Direct Assist.	21,255	15,831.98	20,295		20,295		
4444	Intergovernmental Welfare Payments							
4445-4449	Vendor Payments & Other							

1 2 3 4 5 6 7 8 9

ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3, V)	Appropriations		Actual		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
		WARR. Prior Year As	ART. # Approved by DRA	Expenditures	Prior Year	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED

CULTURE & RECREATION

4529	Parks & Recreation	13,180		15,184.35	11,145			11,145	
4550-4559	Library	57,457		57,253.99	65,195			65,195	
4583	Patriotic Purposes	1,500		1,252.17	2,500			2,500	
4589	Other Culture & Recreation	300		1,848.18	4,900			4,900	

CONSERVATION

4611-4612	Admin. & Purch. of Nat. Resources	5,000		2,700.05	2,900			2,700	200
4619	Other Conservation								
4631-4632	REDEVELOPMNT & HOUSING								
4651-4659	ECONOMIC DEVELOPMENT								

DEBT SERVICE

4711	Princ.- Long Term Bonds & Notes	51,780		51,818.42	47,900			47,900	
4721	Interest-Long Term Bonds & Notes	34,512		35,487.58	30,396			30,396	
4723	Int. on Tax Anticipation Notes	-0-		-0-	2,000			2,000	
4790-4799	Other Debt Service								

CAPITAL OUTLAY

4901	Land	See Page 6							
4902	Machinery, Vehicles & Equipment								
4903	Buildings								
4909	Improvements Other Than Bldgs.								

OPERATING TRANSFERS OUT

4912	To Special Revenue Fund								
4913	To Capital Projects Fund								
4914	To Enterprise Fund								
	Sewer-								
	Water-								

1 2 3 4 5 6 7 8 9

PURPOSE OF APPROPRIATIONS		WARR. PRIOR YEAR AS		APPROPRIATIONS		ACTUAL		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
(RSA 32:3, V)		ART. # APPROVED BY DRA		PRIOR YEAR		EXPENDITURES		ENSUING FISCAL YEAR		ENSUING FISCAL YEAR	
ACCT.								RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED

OPERATING TRANSFERS OUT cont.

	Electric							XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
	Airport							XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4915	To Capital Reserve Fund							XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4916	To Exp.Tr.Fund-except #4917							XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4917	To Health Maint. Trust Funds							XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4918	To Nonexpendable Trust Funds							XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4919	To Agency Funds							XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
SUBTOTAL 1		1,280,507	1178589.82	1,174,696				1,133,926		40,770	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing

Year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount
4902	5	15,671			
4909	6	8,000			
4909	7	5,633			
4909	8	20,000			
4909	9	18,721			
4909	10	43,800			

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
TAXES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes				
3180	Resident Taxes				
3185	Timber Taxes		3,500	2,940.87	3,500
3186	Payment in Lieu of Taxes		10,000	10,084.01	10,000
3189	Other Taxes (Boat Tax)		1,100	971.04	1,000
3190	Interest & Penalties on Delinquent Taxes		36,200	38,713.23	25,700
	Inventory Penalties		1,300	1,359.00	1,300
	Excavation Tax (\$3.02 cents per cu yd)				
	Excavation Activity Tax				
LICENSES, PERMITS & FEES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits		1,000	1,314.39	1,000
3220	Motor Vehicle Permit Fees		159,100	207,124.00	173,800
3230	Building Permits		1,100	1,716.80	1,345
3290	Other Licenses, Permits & Fees		1,945	1,953.31	1,945
3311-3319	FROM FEDERAL GOVERNMENT			11,511.50	
FROM STATE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		52,146	52,146.00	15,000
3352	Meals & Rooms Tax Distribution				
3353	Highway Block Grant		52,266	52,265.78	52,265
3354	Water Pollution Grant		29,920	29,920.00	28,474
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Bridge Aid (Including Railroad Tax)				35,040
3379	FROM OTHER GOVERNMENTS				
CHARGES FOR SERVICES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		23,215	11,607.16	22,325
3409	Other Charges				
MISCELLANEOUS REVENUES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		34,000	36,908.82	35,000
3502	Interest on Investments		20,075	34,148.37	20,457
3503-3509	Other				
INTERFUND OPERATING TRANSFERS IN			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds				
3913	From Capital Projects Funds				

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
INTERFUND OPERATING TRANSFERS IN cont.			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3914	From Enterprise Funds				
	Sewer - (Offset)		130,058	73,736.02	76,850
	Water - (Offset)		31,050	60,508.60	29,225
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		16,590	16,590.00	
3916	From Trust & Agency Funds		25,489	24,752.09	11,500
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes				
	Amts VOTED From F/B ("Surplus")				
	Fund Balance ("Surplus") to Reduce Taxes		176,500	176,500.00	
TOTAL ESTIMATED REVENUE & CREDITS			806,554	846,770.49	545,726

"BUDGET SUMMARY"

	Selectmen's RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from page 5)	1,174,696	1,133,926
SUBTOTAL 2 Special Warrant Articles Recommended (from page 6)	46,721	46,721
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 6)	65,104	65,104
TOTAL Appropriations Recommended	1,286,521	1,245,751
Less: Amount of Estimated Revenues & Credits (from above, column 6)	545,726	545,726
Estimated Amount of Taxes to be Raised	740,795	700,025

TOWN OF MARLBOROUGH

1999 BUDGET

<u>DEPARTMENT</u>		1998	1998	1999	1999	1999	1999	1999
		Amended	Actual	Requested	Selectmen	Budget	Revenues	
		Budget				Committee		
GENERAL GOVERNMENT								
4130	EXECUTIVE OFFICE	35260	34671.16	41640	41640	40140		
4140	ELECTION & REGISTRATION	30225	28665.10	29830	29830	29830	208250	
4150	FINANCIAL ADMINISTRATION	56215	53427.16	57750	53910	53910	45000	
4152	REVALUATION OF PROPERTY	10950	15024.30	34200	34200	9300		
4153	JUDICIAL & LEGAL EXPENSE	5000	7902.57	12500	12500	12500		
4191	PLANNING & ZONING	4425	5673.30	7750	7750	7750	550	
4194	GENERAL GOV'T BLDG.	30200	26940.27	41750	33550	28000		
4195	CEMETERIES	10575	12477.05	12700	12700	12700	6000	
4196	INSURANCE	46225	44846.00	45300	45300	45300	17000	
4197	AD & REGIONAL ASSOC	2965	2967.98	2986	3040	3040		
4199	OTHER GEN. GOV'T TOWN ACCTS	92900	85465.11	103975	94175	94175		
TOTAL GENERAL GOVERNMENT		324940	318060.00	390381	368595	336645	276800	
PUBLIC SAFETY								
4210	POLICE DEPARTMENT	122565	120599.04	127958	127960	127360	2000	
4220	FIRE DEPARTMENT	35265	30129.08	38765	38765	38765		
4240	BUILDING INSPECTIONS	2000	1200.00	1650	1650	1400	1345	
4290	EMERGENCY MANAGEMENT	7625	3510.02	1425	2225	2225	600	
TOTAL PUBLIC SAFETY		167455	155438.14	169798	170600	169750	3945	
HWY ADMIN, STREETS, BRIDGES, LIGHTING								
4311	HIGHWAY DEPT ADMIN	90900	91679.52	91925	91925	91925	575	
4312	HIGHWAYS AND STREETS	82300	74171.07	87300	87300	82300	52265	
4313	BRIDGE REPAIR	2000	1779.64	2000	2000	2000		
4316	STREET LIGHTING	15400	12811.98	15400	15400	15400		
TOTAL HWY ADMIN, STREETS, BRIDGES, LIGHTING		190600	180442.21	196625	196625	191625	52840	
4319	TOWN LOT EXPENSE	8585	8583.87	17030	16270	16270		
4324	RECYCLING/TRANSFER CENTER	118700	114695.42	119000	117740	115250	18000	

TOWN OF MARLBOROUGH 1999 BUDGET

DEPARTMENT	1998 Budget	1998 Actual	1999 Requested	1999 Selectmen	1999 Budget Committee	1999 Revenues
4326 SEWER DEPARTMENT	130058	119926.14	76859	76860	76580	76580
4331 WATER DEPARTMENT	31050	22261.61	28225	29225	29225	29225
4415 HEALTH AGENCIES	11100	9307.00	11550	11550	11550	
WELFARE EXPENSES						
4441 WELFARE ADMINISTRATION	4225	3466.84	3545	3545	3545	
4442 WELFARE - DIRECT ASSISTANCE	17030	12365.14	17030	16750	16750	
	-----	-----	-----	-----	-----	
TOTAL TOTAL WELFARE EXPENSES	21255	15831.98	20575	20295	20295	
4520 PARKS & RECREATION	13180	15184.35	11145	11145	11145	
4550 LIBRARY	57457	57253.99	65195	65195	65195	6100
4583 PATRIOTIC PURPOSES	1500	1252.17	2500	2500	2500	
4589 HC-HERITAGE COMMISSION	300	1848.18	4900	4900	4900	
4611 CONSERVATION COMMISSION	5000	2700.05	2900	2900	2700	
DEBT SERVICE						
4711 PRINCIPAL - LONG TERM NOTES	51780	51818.42	47900	47900	47900	28475
4721 INTEREST - LONG TERM NOTES/BONDS	34512	35487.58	30396	30396	30396	
	-----	-----	-----	-----	-----	
TOTAL TOTAL DEBT SERVICE	86292	87306.00	78296	78296	78296	28475
4723 TAX ANTICIPATION NOTES	0	0.00	2000	2000	2000	
TOTAL OPERATING BUDGET	1167472	1110091.11	1196979	1174696	1133926	491965

TOWN OF MARLBOROUGH

1999 BUDGET

DEPARTMENT	1998 Budget	1998 Actual	1999 Requested	1999 Selectmen	1999 Budget Committee	1999 Revenues
TOTAL CAPITAL OUTLAY - ALSO SEE NEXT PAGE						
4902 CAP EXP FOR VEHICLES & EQUIP	43795	40665.27	15671	15671	15671	
4909 CAP IMPROV EXCEPT BUILDINGS	24555	23975.44	126154	96154	96154	53761
	-----	-----	-----	-----	-----	
TOTAL TOTAL CAPITAL OUTLAY	68350	64640.71	141825	111825	111825	
TOTAL BUDGET APPROPRIATIONS	1235822	1174731.82	1338804	1286521	1245751	545726
PRIOR YEAR CARRYOVER	44685	3858.00	23121	23121	23121	23121
TOTAL PROGRAM	1280507	1178589.82	1361925	1309642	1268872	n/a
COMMUNITY DEVELOPMENT BLOCK GRANT ACTIVITY						
1998 (Not included in the above figures)						
4631 WATER LINE PROJECT GRANT	208064	208063.97				
4903 SUPPLEMENTAL ADA GRANT	9998	8764.65				

1999 WARRANT ARTICLES FOR CAPITAL EXPENDITURES

<u>ITEM:</u>	AMOUNT	EFFECT ON TAX RATE IN CENTS PER \$1000
FRONT END LOADER	15,671	20
RYAN ROAD BRIDGE *	43,800	11
COMMUNITY KITCHEN	5,633	7
FIRE EQUIPMENT CAPITAL RESERVE	8,000	10
SCHOOL ST. CAP. RESERVE	20,000	25
FEMA GRANT TRANSFER **	<u>18,721</u>	0
TOTAL:	111,825	\$0.73

* Funded 80% (\$35.040) by State Bridge Aid

**FEMA Grant money is encumbered

NOTE: Expenditures of \$80,376 equals \$1.00 on tax rate.

TOWN OF MARLBOROUGH
Encumbrances of the 1998 Appropriations

PROJECT:	AMOUNT
Lawn Tractor – Recreation Committee	\$2,200
Planning Commission Maps	<u>\$2,200</u>
SUBTOTAL	\$4,400
FEDERAL GRANTS CARRIED FORWARD:	
School Street Project – FEMA Grant	<u>\$18,721</u>
GRAND TOTAL	\$23,121

1998 ACTUAL AND 1999 PROJECTED TAX RATE

	PROJECTED 1998	ACTUAL 1998	PROJECTED 1999
TOTAL TOWN APPROP	1,303,822	1,235,823	1,245,751
LESS: REVENUE	-593,008	-630,054	-545,726
SURPLUS	-114,000	-176,500	-175,000
SHARED REVENUES	-14,837	14,195	14,195
ADD: OVERLAYS	10,000	40,132	40,000
WAR SVC CREDITS	7,650	7,650	7,650
NET TOWN APPROP	599,627	462,856	558,480
NET SCHOOL TAX	2,337,328	2,372,866	2,250,528
LESS SHARED REVENUE	-53,528	-51,209	-51,209
NET SCHOOL APPROP	2,283,800	2,321,657	2,199,319
COUNTY TAX	179,030	190,306	190,306
LESS: SHARED REVENUE	-2,627	2,513	-2,513
COUNTY APPROP	176,403	187,793	187,793
TOTAL APPROPRIATIONS	3,059,830	2,972,306	2,945,592

ACTUAL/PROJECTED TAX RATES

Tax Base: \$80,376,028/1000=\$80,376 is one dollar on tax rate

BREAKOUT BY CATEGORY:	PROJECTED 1998	ACTUAL 1998	PROJECTED 1999
TOWN	8.75	5.76	6.94
SCHOOL	33.33	28.88	27.36
COUNTY	<u>2.57</u>	<u>2.34</u>	<u>2.34</u>
TOTAL:	44.65	36.98	36.64

TOWN BUDGET COMPARISON

YEAR	OPERATING BUDGET	SURPLUS	TOWN(a) TAX RATE PER 1000	PERCENTAGE OF TOTAL TAX RATE	TOTAL TAX RATE PER 1000
1990	\$911,326	0	\$7.40	21.1%	35.15
1991	\$910,223	\$114,288	\$5.62	17.8%	31.49
1992	\$896,303	0	\$7.82	21.2%	36.93
1993	\$961,526(b)	\$71,893	\$6.86	18.7%	36.65
1994	\$1,106,030(b)	\$100,000	\$8.59	22.0%	39.07
1995	\$1,137,550	\$100,000	\$5.87	15.4%	38.08
1996	\$1,139,893	\$30,000	\$8.20	19.0%	43.23
1997	\$1,295,490	\$100,000	\$9.25	21.0%	43.28
1998	\$1,167,472	\$176,500	\$5.76	15.6%	36.98
1999 *	\$1,133,896	\$175,000	\$6.94	18.9%	36.64

*1999- Projected and will be affected by any unexpected increases in Town revenues, State revenue sharing, business profits tax, and final tax base for 1998.

FOOTNOTES:

- (a) Includes warrant articles.
- (b) Grant appropriation taken out.

Information extracted from Form MS-1

Net Evaluation for tax rate: \$80,376,028

See right side of page for tax rate computation.

2,972,306

32

February 2, 1999

To the Board of Selectmen
Town of Marlborough, New Hampshire

We have audited the general purpose financial statements of the Town of Marlborough, New Hampshire, as of and for the year ended December 31, 1998, and have issued our report thereon dated February 2, 1999.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Town of Marlborough, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of general purpose financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Marlborough, New Hampshire for the year ended December 31, 1998, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors and irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record, and its distribution is not limited.

Vachon, Clukay & Co., PC

REPORT OF THE TRUSTEES OF TRUST FUNDS

The enclosed "Report of the Trust Funds of the town of Marlborough" provides a detailed view of the Town's trust funds at year end. They total over \$1,000,000 and are the source of supplemental income to many of the Town's departments and organizations.

1998 was a year of change for the Trustees. Anne Burlin, our most experienced member, passed away after a lengthy illness. Her dedication will be missed. Another trustee, Edward Raye, Jr., relocated to Maine. We were fortunate to have Norman Evans and Lila Coles agree to replace these members and to serve as interim Trustees until Town elections in March.

Respectfully submitted,

Wayne Crowell
Lila Coles
Norman Evans
Trustees of Trust Funds

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 1998

Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	PRINCIPAL				INCOME				TOTAL
			Balance Beginning Year	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	Balance Beginning Year	Earned During Year	Expended During Year	
COMBINED FUNDS											
SCHOOL FUNDS											
Prior 1891	School Fund, Asahiel Co	No Record of bequest-support of schools	12,161.172	0.000	1,829.208	0.000	13,990.380	516.760	574.264	571.855	14,509.548
12/30/1894	School Fund, WH Wilkinson	No Record of bequest-support of schools	3,123.057	0.000	469.751	0.000	3,592.808	132.710	147.474	146.856	3,726.136
Prior 1891	School Fund, Abijah Tucker	Support of Schools	106.184	0.000	15.972	0.000	122.156	4.520	5.014	4.993	126.697
Prior 1892	School Fund, Lydia Wyman	Support of Schools	687.071	0.000	103.345	0.000	790.416	29.200	32.444	32.308	819.752
Prior 1893	School Fund, Town	Support of Schools	524.672	0.000	78.918	0.000	603.590	22.290	24.775	24.671	625.984
			16,602.156	0.000	2,497.193	0.000	19,099.349	705.480	783.973	780.685	19,808.117
EDUCATIONAL FUNDS											
05/25/46	Pease Educational Fund	Further education of worthy students	15,584.226	0.000	2,344.082	0.000	17,928.308	662.220	735.905	748.743	18,577.690
12/31/84	Mabel M Ward School Fund	College bound worthy students of Marlborough	12,492.216	0.000	1,879.002	0.000	14,371.218	530.840	589.897	600.186	14,891.768
04/03/87	Omer Dumont Education Fund	Worthy students of Marlboro/Harrisville	3,531.063	0.000	531.121	0.000	4,062.184	150.050	166.741	169.654	4,209.320
4/20/59	Ray E Tarbox Memorial Fund	Further education of worthy students	3,397.032	0.000	510.960	0.000	3,907.992	144.350	160.412	163.210	4,049.544
05/31/69	Clias B Knight Mem Tr Fund	Continued education of worthy students	3,207.804	0.000	482.498	0.000	3,690.302	136.310	151.476	154.120	3,823.968
	Marla Kimball Education Fund	Further education of worthy	31,232.859	0.000	4,697.853	0.000	35,930.712	1,327.180	1,474.851	1,011.184	37,721.559
03/15/76	Chesham Sportsments Club Fund	Worthy students of Marlborough/Harrisville w restrict	2,157.530	0.000	324.522	0.000	2,482.052	471.820	119.100	14.003	3,058.969
			71,602.730	0.000	10,770.038	0.000	82,372.768	3,422.770	3,398.381	2,861.100	86,332.818
LIBRARY FUNDS											
12/24/1894	Frost Free Library Fund	Income to Library	8,262.178	0.000	1,242.746	0.000	9,504.924	351.090	390.150	396.957	9,849.206
08/25/50	Kate K David Lib BK Fund	Income to Library for bks	2,498.442	0.000	375.800	0.000	2,874.242	106.170	117.979	120.038	2,978.353
9/5/1898	Albert P Frost Library Fund	Income to Library	1,377.029	0.000	207.124	0.000	1,584.153	58.520	65.025	66.160	1,641.538
12/02/50	Kate K Davis Lib. BK & Gds Fund	Income to Library for bks	2,908.383	0.000	3,144.909	0.000	24,053.292	888.460	987.317	1,004.546	24,924.524
11/06/48	LR Allerton Library Fund	Income to Library	1,285.448	0.000	193.349	0.000	1,478.797	54.630	60.701	61.760	1,532.368
11/27/85	Kate M Reid Frost Free Lib Fund	General Frost Free Library	2,661.154	0.000	400.274	0.000	3,061.428	113.080	125.663	127.855	3,172.316
01/06/48	M J Livingston Library Fund	Income to Library	275.404	0.000	41.425	0.000	316.829	11.700	13.005	13.232	328.302
02/20/75	Rufus S Frost Mem'l Library Fnd	Income to Library	3,123.054	0.000	469.750	0.000	3,592.804	132.710	147.474	150.048	3,722.941
03/13/78	Alice Bullock Lib Fund	Income to Library	6,246.108	0.000	939.501	0.000	7,185.609	265.410	294.948	300.095	7,445.872
1986	Reginald Mason Lib Fund	Income to Library	4,286.192	0.000	644.702	0.000	4,930.894	182.140	202.399	205.931	5,109.503
03/24/88	Imra Richardson Frost Free	Income to Library	1,249.221	0.000	187.900	0.000	1,437.121	53.080	58.989	60.019	1,489.172
06/01/82	Mary Lodge Frost Free Library Fund	Income to Library	53,363.247	0.000	8,026.568	0.000	61,389.815	2,267.570	2,519.873	2,563.843	63,613.415
01/14/75	Ruth E Hemmenway Fund	Income to Library	24,984.430	0.000	3,758.003	0.000	28,742.433	1,061.660	1,179.793	1,200.379	29,783.506
02/01/91	Russell Wallace Library Fund	Income to Library	624.612	0.000	93.950	0.000	718.562	26.540	29.495	30.009	744.588
11/13/98	D. D. Fauteux in Mem of M. F. Page Frost Free Lib Fund		0.000	1,713.800	0.000	0.000	1,713.800	0.000	0.000	0.000	1,713.800
			131,144.902	1,713.800	19,726.002	0.000	152,584.704	5,572.760	6,192.810	6,300.872	156,335.602
TOWN FUNDS											
04/24/87	Insurance Expendable TR	Payment of claims	6,048.969	0.000	909.848	0.000	6,958.817	1,731.980	352.449	41.439	9,001.807
12/31/61	Charles C Ward Town Fund	Gen'l purposes -Town of Marlborough	6,426.144	0.000	966.581	0.000	7,392.725	522.100	314.730	559.104	7,670.451
12/01/75	Kate Reid Town Trust Fund	General purposes	6,163.034	0.000	927.005	0.000	7,090.039	500.730	301.844	536.219	7,356.394
	Farnum Memorial Fund	Dept	136,068.957	0.000	20,466.648	0.000	156,535.605	5,782.000	6,425.330	6,537.450	162,205.484

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 1998

Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	PRINCIPAL				INCOME				TOTAL
			Balance Beginning Year	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	Balance Beginning Year	Eamed During Year	Expended During Year	
12/17/93	COMBINED FUNDS Edward Danielclick Town Fund	General purposes	10,600.884	0.000	1,594.519	0.000	12,195.403	861.290	519.195	922.334	12,653.554
			165,307.988	0.000	24,864.601	0.000	190,172.589	9,398.100	7,913.547	8,596.545	198,887.691
Prior 1891	FIRE DEPARTMENT FUNDS Jedediah T Collins Fund	No Record	624.612	0.000	93.950	0.000	718.562	26.540	29.495	18.178	756.419
			13,305.970	0.000	2,001.401	0.000	15,307.371	565.420	628.323	387.354	16,113.760
Nov-1975	Delevarn C Richardson Fund	General Purpose	1,249.221	0.000	187.900	0.000	1,437.121	53.080	58.989	36.366	1,512.825
			53,363.247	0.000	8,076.568	0.000	61,389.815	2,267.570	2,319.873	1,533.471	64,623.787
02/08/78	Marlborough Grange Fire Fund	For Fire Department	152,403.403	0.000	22,923.573	0.000	175,326.976	6,476.100	7,196.660	4,436.658	184,563.079
			6,246.108	0.000	939.501	0.000	7,185.609	265.410	294.948	181.838	7,564.129
05/19/82	Mary Lodge Fire Dept Fund	Income to Fire Department	227,192.561	0.000	34,172.894	0.000	261,365.455	9,654.120	10,728.289	6,613.865	275,133.999
05/13/88	Omer Dumont Fire Dept Fund	Income to Fire Department									
07/13/88	Leroy Derby Fire Dept Fund										
Jul-1936	AGED CITIZEN FUNDS Jennie Mason Aged Citizen Fund	Benefit Aged Citizens	1,249.221	0.000	187.900	0.000	1,437.121	53.080	58.989	55.768	1,493.423
			3,747.665	0.000	563.700	0.000	4,311.365	159.250	176.969	167.304	4,480.281
07/25/36	Chas Carlton Aged Citizen Fund	Benefit Aged Citizens	4,996.886	0.000	751.601	0.000	5,748.487	212.330	235.958	223.072	5,973.703
1945	CHILDRENS HEALTH FUNDS John H Kimball	Care of Chronically ill Children - Marlborough & Cheshire Counties	31,314.264	0.000	4,710.097	0.000	36,024.361	1,330.640	1,478.695	1,504.496	37,329.200
			1,249.221	0.000	187.900	0.000	1,437.121	53.080	58.989	60.019	1,489.172
1945	Fred D Hemenway School	Income to HHC & CS Inc	32,563.485	0.000	4,897.997	0.000	37,461.482	1,383.720	1,537.684	1,564.514	38,818.372
1927	MISCELLANEOUS FUNDS Chas Ward Childrens Fd	Benefit town children Income equally to Marlborough churches	688.572	0.000	103.571	0.000	792.143	279.760	43.862	5.157	1,110.608
			789.508	0.000	118.753	0.000	908.261	33.540	37.281	37.923	941.159
Prior 1891	Ministerial Fund	Income to HHC & CS Inc	35,130.084	0.000	5,284.049	0.000	40,414.133	1,492.790	1,658.882	1,687.824	41,877.981
			605.361	0.000	91.055	0.000	696.416	25.730	28.586	29.085	721.647
07/02/51	Kate K Davis Marl Com Nurse Assoc	Income to HHC & CS Inc	2,886.452	0.000	434.162	0.000	3,320.614	123.240	136.328	16.029	3,564.154
			3,357.635	250.000	503.035	0.000	4,112.670	121.430	157.589	156.959	4,234.729
11/16/82	Old Torrent Vet Firemens Assoc	Income to Veteran Firemen	43,457.612	250.000	6,536.624	0.000	50,244.236	2,076.490	2,062.528	1,932.977	52,450.277
Marlborough Community Assoc.		Charitable Fund									
TOTAL COMBINED FUNDS			692,868.32	1,963.800	104,216.950	0.000	799,049.07	32,425.770	32,853.170	28,873.630	835,454.380
02/28/74	CAPITAL RESERVE FUNDS Hwy Equip Cap Reserve	Highway Equipment	62,278.590	(13,525.110)	0.000	0.000	48,753.480	0.000	3,064.890	3,064.890	48,753.480
			15,300.560	11,184.530	0.000	0.000	26,485.090	0.000	1,051.530	1,051.530	26,485.090
03/31/91	School Capital Reserve	Construction & Renovation of Bldgs	62,839.910	(6,908.400)	288.450	0.000	56,219.960	0.000	3,339.360	3,339.360	56,219.960
1998	Town Reassessment Cap	Town Reassessment		0.000	0.000	0.000	8,275.000	0.000	275.000	275.000	8,275.000
Fire Equipment											
TOTAL CAPITAL RESERVE FUNDS			140,419.060	(973.980)	288.450	0.000	139,733.530	0.000	7,730.780	7,730.780	139,733.530
TOTAL COMBINED FUNDS			692,868.320	1,963.800	104,216.950	0.000	799,049.070	32,425.770	32,853.170	28,873.300	835,454.380
TOTAL CAPITAL RESERVE FUNDS			140,419.060	(973.980)	288.450	0.000	139,733.530	0.000	7,730.780	7,730.780	139,733.530
TOTAL CEMETERY FUNDS			118,509.350	1,950.000	18,697.200	29.650	139,186.200	17,112.530	6,076.450	6,909.540	155,465.640
TOTAL ALL FUNDS			951,796.730	2,939.820	123,202.600	29.650	1,077,968.800	49,538.300	46,660.400	43,513.620	1,130,653.550

TOWN OF MARLBOROUGH
LONG TERM DEBT AS OF DECEMBER 31, 1998

	YEAR	EPA SEWER	STATE SEWER	TOWN BUILDING	KEENE SEWER	HIGHWAY GARAGE
TOWN OF MARLBOROUGH TREASURER'S REPORT REVENUES, EXPENDITURES & ASSETS REPORT AS OF DECEMBER 31, 1998						
BALANCE ON HAND JANUARY 1, 1998						
REVENUES:						
TAXES						
CLERK'S INCOME						
WATER & SEWER						
INTEREST						
LAFLEUR WATER PROJECT						
1997 CK 19333 VOIDED						
EXPENDITURES:						
ORDERS PAID PER SELECTMEN						
TAX COLLECTOR'S LIENS						
PAID TO COUNTY						
PAID TO SCHOOL						
BALANCE ON HAND						
ASSETS:						
NOW ACCOUNT - CFX BANK						
MONEY MARKET - FLEET						
NH PUBLIC DEPOSIT INV POOL						
TOTAL CASH						
	1999	25000.00 28073.21	20000.00 11785.31	7389.07 5990.93	1265.00 619.00	10000.00 1380.00
	2000	30000.00 26365.48	20,000.00 10109.87	8040.66 5339.34	1265.00 531.00	10000.00 690.00
	2001	30000.00 24011.35	20000.00 8263.58	8783.40 4596.60	1265.00 415.00	Done
	2002	35000.00 22174.12	20000.00 6567.20	9577.13 3802.87	1265.00 354.00	
	2003	35000.00 19755.00	20000.00 4887.19	10442.59 2937.41	1265.00 266.00	
	2004	40000.00 17200.00	20000.00 3197.47	11379.57 200.43	1265.00 178.00	
	2005	40000.00 14260.00	20000.00 1352.82	12414.56 965.44	1265.00 88.00	
	2006	45000.00 11280.00	Done	4314.06 77.54	Done	
	2007	50000.00 7927.50		Done		
	2008	50000.00 7927.50 Done				
TOTAL		558974.16	186163.44	90894.56	187146.16	22070.00
						GRAND TOTAL \$1,045,248.32

TREASURER'S REPORT

TOWN OF MARLBOROUGH				
WATER DEPARTMENT				
PROFIT AND LOSS STATEMENT				
AS OF DECEMBER 31, 1998				
BEGINNING BALANCE				53969.50
INTEREST EARNED ON PROFIT		0		
WATER DEPARTMENT INCOME		61142.05		
OTHER WATER DEPT. INCOME				
INTERESON BILLS		0		
TOTAL REVENUES		61142.05		115111.55
EXPENDITURES:				
WATER DEPT PAYROLL		6814.40		
WATER LINE PROJECT				
TELEPHONE		390.98		
WATER TESTS		1694.00		
ELECTRICITY		5907.17		
EQUIPMENT RENTAL		320.00		
STATE PERMIT FEE		100.00		
SUPPLIES		169.82		
MAINT/REPAIRS		1141.24		
BOWL CLEAN & REPAIRS				
TRANSFER-HIGHWAY				
HYDRANTS				
ADVERTISING		19.00		
NEW WATER METERS				
CORROSION CONTROL		5705.00		
RESEVOIR ALARM PROJECT				
PART TIME HELP				
TOTAL EXPENDITURES:		22261.61		22261.61
NET PROFIT OR LOSS				92849.94

TOWN OF MARLBOROUGH				
SEWER DEPARTMENT				
PROFIT AND LOSS STATEMENT				
AS OF DECEMBER 31, 1998				
REVENUES:				
BEGINNING BALANCE				125978.19
SEWER DEPARTMENT INCOME		75246.37		
WATER/SEWER INTEREST		186.17		
OTHER SEWER INCOME		20.00		
SEWER APPLICATION FEE		6786.94		
INTEREST ON SURPLUS		82239.48		208217.67
TOTAL REVENUES				
EXPENDITURES:				
SEWER DEPT. PAYROLL		298.61		
ELECTRICITY		109.56		
EQUIPMENT RENTAL		991.21		
KEENE TREATMENT PLANT		39769.36		
SUPPLIES		215.60		
EPA BOND 60%		32956.80		
'85 PUMP STA BOND				
'85 PLANT BOND				
OLD CHESHAM RD EXT.		45585.00		
TOTAL EXPENDITURES		61121.75		
NET PROFIT OR LOSS				147095.92

THE TAX COLLECTOR'S REPORT

THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING DECEMBER 31, 1998

*** LEVIES OF ***
1998 1997 1995

DEBITS

UNCOLLECTED TAXES
BEG. JANUARY 01, 1998:
Property Taxes \$289,687.20
Utilities: Water-1339.10 4,792.75
Sewer-3453.65

TAXES COMMITTED

- THIS YEAR:
Property Taxes \$2,998,708.56
Yield Taxes 6,188.67
Utilities: 134,891.55

Water-60826.50
Sewer-74065.05

OVERPAYMENTS:

Property Taxes 11.08 113.68

INTEREST:

on Delinquent Taxes 15,674.53
Penalties- W & S 111.51

TOTAL DEBITS \$3,142,213.93 \$310,379.67 \$5,502.56

THE TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH FOR YEAR ENDING DECEMBER 31, 1998

*** LEVIES OF ***
1998 1997 1995

CREDITS

REMITTED TO TREAS.,
DURING FISCAL YEAR.

Property Taxes \$1,891,686.87 \$143,918.26 5502.56
Yield Taxes 6188.67
Utilities: 131,401.22 3,486.47
W: 59,692.55
S: 71708.67

Interest:

Property Taxes 2,278.89 4,364.17
Utilities: S-131.21 111.51
W- 3.97

Conversion to Lien:

Property -145,457.70 146,632.25
Water - 60.40
Sewer - 1,114.15

Lien Costs:

Int. on Property - 9,210.39 11310.33
Int. on W & S - 87.44
Lien Charges - 2012.50
Prop. - 1945.00
W&S - 67.50

ABATEMENTS MADE:

Property Taxes 3,564.91 311.62 5,502.56
Utilities: Water & Sewer 548.20 131.38
Adjustment 1298.40

OVERPAYMENTS:

Property Taxes 11.08 113.68

UNCOLLECTED TAXES -

END OF YEAR

Property Taxes 1,102,158.38
Utilities 2,942.13

TOTAL CREDITS \$3,142,213.93 \$310,379.67 \$5,502.56

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TAX COLLECTORS REPORT

THE MUNICIPALITY OF MARLBOROUGH		YEAR ENDING DECEMBER 31, 1998		
	1998	*** 1997	*** LEVIES OF 1996	*** 1995 & PRIOR
DR.				
Unredeemed Liens Bal. at Beg. Of January 1, 1998		109,149.03	66,589.44	22,336.66
Tax Liens Executed During Fiscal Year	157,942.58			
Interest and Costs Collected after Lien Execution	2,620.39	5,983.43	12,181.92	
TOTAL DEBITS	\$160,562.97	115,132.46	78,771.36	22,336.66
CR.				
REMITTANCE TO TREASURER: Redemptions	34,081.14	21,984.21	44,428.95	
Int./Costs (after Lien Execution)	2,620.39	5,983.43	12,181.92	
Abatements of Un-Redeemed Taxes	2,984.29			22,336.66
Unredeemed Liens Bal. End of Year	\$120,877.15	87,164.82	22,160.49	
TOTAL CREDITS	\$160,562.97	\$115,132.46	\$78,771.36	\$22,336.66

REVENUE FROM DEPARTMENTS

1998 REVENUES IN DETAIL:

**= Total Line

Account Name

Current Year Budgeted	Current Year Ytd Revenues	Balance Uncollected	Percent Left
--------------------------	------------------------------	------------------------	-----------------

REVENUE FROM TAXES/INTEREST

PROPERTY TAX REVENUE	2996389	2996389.01	0	0
LAND USE TAXES CURRENT YEAR	0	0	0	0
YIELD TAXES CURRENT YEAR	3500	2940.87	559.13	15.98
PAYMENT IN LIEU OF TAXES	10000	10084.01	-84.01	-0.84
BOAT TAX	1100	971.04	128.96	11.72
JUNE 1997 PROP TAX INT	9000	8974.83	25.17	0.28
JUNE 1998 PROP TAX INT	400	2278.89	-1878.89	-469.72
DEC 1997 PROP TAX INT	8100	8032.77	67.23	0.83
INT&COST ON REDEMPTIONS	20000	20785.74	-785.74	-3.93

** REVENUE FROM TAXES/INTEREST

52100	3050457.16	-2998357.16	-5755
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LICENSES/PERMITS/FEEES

UCC FILINGS & CERTIFICATES	1000	1314.39	-314.39	-31.44
MOTOR VEHICLE DECALS	3150	3321.00	-171.00	-5.43
MOTOR VEHICLE TITLE FEES	600	738.00	-138.00	-23
MOTOR VEHICLE REGISTRATIONS	156100	203065.00	-46965.00	-30.09
BUILDING PERMIT FEES	0	1341.80	-1341.80	0
ELECTRICAL PERMIT FEES	200	255.00	-55.00	-27.5
PLUMBING PERMIT FEES	150	120.00	30.00	20
DOG LICENSES	1700	1750.31	-50.31	-2.96
DOG FEE - STATE	0	126.00	-126.00	0
MARRIAGE LIC - STATE	0	-38.00	38.00	0
MARRIAGE LIC - TOWN	120	91.00	29.00	24.17
B-D-M STATE @ \$6	0	0.00	0.00	0
BIRTH/DEATH/MARR TOWN	125	112.00	13.00	10.4
B-D-M STATE @ \$3	0	0.00	0.00	0
**LICENSES/PERMITS/FEEES	163145	212196.5	-49051.5	-30.07

REVENUES FROM GOVERNMENTS

PARK WATER PROJECT	0	1768.50	-1768.50	0
HUD TRAILER PARK PROJECT	0	210576.00	-210576.00	0
ADA GRANT	0	9743.00	-9743.00	0
SHARED REVENUE BLOCK GRANT	14837	120063.07	-105228.07	-709.21
HIGHWAY BLOCK GRANT	52285	52265.78	-0.78	0
NH WATER POLLUTION BOND	29920	29920.00	0.00	0

** REVENUE FROM GOVERNMENTS

97022	424336.35	-327314.35	-337.36
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POLICE DEPT INCOME	2000	2790.67	-790.67	-39.53
PD COURT PAYROLL	0	37.14	-37.14	0
POLICE SPECIAL DETAIL	0	-140.00	140.00	0
HIGHWAY DEPT INCOME	575	577.82	-2.82	-0.49
FIRE DEPT INCOME	590	876.51	-286.51	-48.56
LIBRARY INCOME	500	701.40	-201.40	-40.28
PLANNING/ZONING INCOME	550	530.00	20.00	3.64
WELFARE REIMBURSEMENTS	0	0.00	0.00	0
WATER DEPT INCOME	31050	60508.60	-29458.60	-94.87
SEWER DEPT INCOME	130058	73736.02	56321.98	43.31
SEWER APPLICATION FEES	0	20.00	-20.00	0
WATER/SEWER INTEREST	0	186.17	-186.17	0
RECYCLING/TRANSFER CTR INCOME	19000	6027.45	12972.55	68.28
** REVENUE FROM DEPARTMENTS	184323	145851.78	38471.22	20.87

REVENUES FROM MISC SOURCES

SALE OF TOWN PROPERTY	0	9261.00	-9261.00	0
INTEREST ON DEPOSITS	34000	36908.82	-2908.82	-8.56
RENTAL PROPERTY	1000	1500.00	-500.00	-50
BAD CHECK FEES	0	75.00	-75.00	0
FUEL ASST DONATIONS	0	0.00	0.00	0
MARL HARRIS AMBULANCE	0	0.00	0.00	0
TOWN CLERK'S INCOME	300	576.60	-276.60	-92.2
NEW CEMETERY TRUST	0	0.00	0.00	0
NEW TRUST FUNDS	0	0.00	0.00	0
INSURANCE DIVIDENDS	18000	21651.02	-3651.02	-20.28
MISCELLANEOUS INCOME	775	1084.75	-309.75	-39.97
** REVENUE FROM MISC. SOURCES	54075	71057.19	-16982.19	-31.4

TRANSFERS FROM TRUST FUNDS

CEMETERY TRUST FUNDS	6160	6160.71	-0.71	-0.01
WARD & REED TRUST FUNDS	8405	1884.12	6520.88	77.58
HWY HV EQPT CAP RESV	16590	5782.00	10808.00	65.15
LIBRARY TRUST FUNDS	5572	5572.76	-0.76	-0.01
FIRE/POLICE TRUST FUNDS	5352	5352.50	-0.50	-0.01
TOWN REASSESSMENT FUND	10247	0.00	10247.00	100
HWY CAP RESERVE FUND	0	16590.00	-16590.00	0

** TRANSFERS FROM TRUST FUNDS

52326	41342.09	10983.91	20.99
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**TOTAL ** GENERAL FUND

602991	3945241.07	-3342250.07	-554.28
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1998 EXPENSE IN DETAIL:

** = Total Line

Account Name	Current Year Budgeted	Period Expenditures	Current Year Expenditures	Percent Left
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EXECUTIVE OFFICE

SELECTMEN SALARIES	7500	7499.88	7499.88	0
TELEPHONE	800	850.97	850.97	-8.37
PRINTING	150	0	0	100
DUES AND SUBSCRIPTIONS	150	25	25	83.33
MILEAGE EXPENSE	500	300.8	300.8	39.84
PUBLICATIONS	400	675.79	675.79	-68.95
SELECTMEN'S EXPENSES	300	335.29	335.29	-11.76
ADVERTISING EXPENSE	500	43.64	43.64	91.27
SEMINARS/CONVENTIONS	650	692.07	692.07	-6.47
ADMIN SALARY	22050	22050.08	22050.08	0
OFFICE SUPPLIES	200	136.84	136.84	31.58
MODERATOR'S SALARY	60	40	40	33.33
PRINTING - TOWN REPORT	<u>2000</u>	<u>2020.8</u>	<u>2020.8</u>	<u>-1.04</u>
** EXECUTIVE OFFICE	35260	34671.16	34671.16	1.67

ELECTION AND REGISTRATION

TOWN CLERK PAYROLL 60%	25500	24999.59	24999.59	1.96
TELEPHONE	450	561.86	561.86	-24.86
REGISTRY OF DEEDS EXP	500	626.96	626.96	-25.39
PRINTING	150	132.85	132.85	11.43
DUES & SUBSCRIPTIONS	150	100	100	33.33
OFFICE SUPPLIES	400	271.32	271.32	32.17
PUBLICATIONS	200	20	20	90
SEMINAR/CONVENTIONS	850	716	716	15.76
VOTERS SUPERVISORS' SALS	775	431.54	431.54	44.32
VOTERS BALLOT CLERKS	675	20	20	97.04
VOTING PRINTING	150	145.6	145.6	2.93
VOTING BOOTH SET-UP	225	93.02	93.02	58.66
ADVERTISING EXPENSE	300	264.36	264.36	11.88
MEALS EXPENSE	<u>400</u>	<u>282</u>	<u>282</u>	<u>29.5</u>
**ELECTION AND REGISTRATION	30725	28665.1	28665.1	6.7

FINANCIAL ADMINISTRATION

ACCTG CLERK SALARY 40%	30145	27813.84	27813.84	7.73
BANK FEES	200	53.3	53.3	73.35
PRINTING	2000	1057.02	1057.02	47.15
OFFICE SUPPLIES	1000	819.88	819.88	18.01
EQUIPMENT EXPENSE	500	0	0	100
AUDITING SERVICES	6500	6075	6075	6.54
TAX COLL SALARY 40%	9520	9518.08	9518.08	0.02
TREASURER'S SALARY	1800	1800	1800	0
TRUSTEE OF TRUST FUNDS	800	170.8	170.8	78.65
TRUSTEE'S EXPENSE	500	661.87	661.87	-32.37

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SOFTWARE MAINT. CONTR.	2000	2293.6	2293.6	-14.68
97 ENC FUNDS COMPUTER	3000	2392.94	2392.94	20.24
COMPUTER MAINTENANCE	<u>750</u>	<u>770.83</u>	<u>770.83</u>	<u>-2.78</u>
** FINANCIAL ADMINISTRATION	58715	53427.16	53427.16	9.01
REVALUATION OF PROPERTY				
CLERK SALARY	9850	7952.38	7952.38	19.27
ASSESSOR REVAL EXPENSE	100	174.32	174.32	-74.32
COMPUTER/SOFTWARE EXP	1000	0	0	100
OVERLAY ACCOUNT	<u>40132</u>	<u>6897.6</u>	<u>6897.6</u>	<u>82.81</u>
** REVALUATION OF PROPERTY	51082	15024.3	15024.3	70.59
JUDICIAL AND LEGAL EXPENSE				
ATTORNEY/COURT FEES	<u>5000</u>	<u>7902.57</u>	<u>7902.57</u>	<u>-58.05</u>
** JUDICIAL & LEGAL EXPENSE	5000	7902.57	7902.57	-58.05
PLANNING AND ZONING BOARD				
PAYROLL	1600	1400	1400	12.5
97 ENC FOR CONTR. SVCS	4500	3500	3500	22.22
REGISTRY OF DEED EXPENSE	150	0	0	100
PRINTING	1500	0	0	100
OFFICE SUPPLIES	175	115.84	115.84	33.81
BOOKS & PERIODICALS	475	350.55	350.55	26.2
ADVERTISING	350	249.14	249.14	28.82
EQUIPMENT	100	57.77	57.77	42.23
SEMINAR/WORKSHOPS	<u>75</u>	<u>0</u>	<u>0</u>	<u>100</u>
**PLANNING AND ZONING BOARD	8925	5673.3	5673.3	36.43
GENERAL GOV'T BLDG.				
MAINTENANCE PAYROLL	7500	4372.22	4372.22	41.7
HONEYWELL SERVICES	0	0	0	0
ELECTRICITY	2500	2614.5	2614.5	-4.58
HEATING OIL	3000	1323.19	1323.19	55.89
REPAIRS/MAINTENANCE	2000	3062.06	3062.06	-53.1
GAS TANK REMOVAL	7900	7900	7900	0
97 ENC PHASE 1 AVILITE	1300	1300	1300	0
FIRE STATION BOILER	0	0	0	0
MUNICIPAL POSTAGE	5000	5233	5233	-4.66
COPIER CONTRACT/SUPPLIES	1200	1135.3	1135.3	5.39
91 SCHOOL STREET PROJECT	<u>18721</u>	<u>0</u>	<u>0</u>	<u>100</u>
**GENERAL GOV'T BLDG.	49121	26940.27	26940.27	45.16

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CEMETERIES

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PAYROLL	6000	4625.25	4625.25	22.91	
TRUSTEES SALARY	75	25	25	66.67	
TREE REMOVAL	800	0	0	100	
EQUIPMENT RENTAL	3000	3913.5	3913.5	-30.45	
GENERAL SUPPLIES	500	167.45	167.45	66.51	
HEADSTONE REPAIRS	0	0	0	0	
97 ENC. FOR FENCE REPAIR	3500	3500	3500	0	
FLOWER EXPENSES	200	122	122	39	
**CEMETERIES	14075	12353.2	12353.2	12.23	

INSURANCE

PROPERTY LIABILITY	25113	24623	24623	1.95	
WORKER'S COMP	20225	20223	20223	0.01	
**INSURANCE	45338	44846	44846	1.09	

AD & REGIONAL ASSOC.

NH MUNICIPAL ASSOC	715	717.98	717.98	-0.42	
S.W. REGION PLNG COMM	2250	2250	2250	0	
**AD & REGIONAL ASSOC.	2965	2967.98	2967.98	-0.1	

OTHER GEN. GOV'T TOWN ACCTS

BC/BS - TOWN SHARE	26875	27162.7	27162.7	-1.07	
INSUR DEDUCT PAID	20550	14806.31	14806.31	27.95	
DISABILITY/LIFE INS	2600	2746.05	2746.05	-5.62	
FICA - TOWN SHARE	22250	21144.14	21144.14	4.97	
MEDICARE - TOWN SHARE	6500	6227.12	6227.12	4.2	
EMPL RET - TOWN SHARE	10625	10041.77	10041.77	5.49	
POLICE RET - TOWN SHARE	3500	3337.02	3337.02	4.66	
**OTHER GEN. GOV'T TOWN ACCTS	92900	85465.11	85465.11	8	
** GENERAL GOVERNMENT	394106	317936.15	317936.15	19.33	

POLICE DEPARTMENT

FULL TIME PAYROLL	88000	88231.94	88231.94	-0.26	
PART TIME PAYROLL	14175	14851.24	14851.24	-4.77	
TELEPHONE	1840	2147.05	2147.05	-16.69	
PHOTO/IDENT KITS	550	249.75	249.75	54.59	
PRINTING	500	268.02	268.02	46.4	
DUES & SUBSCRIPTIONS	150	313.8	313.8	-109.2	
SUPPLIES	900	802.82	802.82	10.8	
GASOLINE	3900	2601.93	2601.93	33.28	
VEHICLE REPAIRS	3250	2483.94	2483.94	23.57	
BOOKS & PERIODICALS	600	587.91	587.91	2.01	
DEPARTMENTAL EXPENSES	1200	708.61	708.61	40.95	
RADIO/RADAR MAINT	400	214.29	214.29	46.43	

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TIRES	900	824.24	824.24	8.42	
AMMUNITION	500	407.5	407.5	18.5	
UNIFORMS & INSIGNIAS	950	1015.51	1015.51	-6.9	
EQUIPMENT	2250	2801.6	2801.6	-24.52	
WORKSHOPS/SEMINARS	1500	1148.92	1148.92	23.41	
COMMUNITY POLICING	1000	939.97	939.97	6	
TRAINING	0	0	0	0	
MEDICAL SERVICES	0	0	0	0	
**POLICE DEPARTMENT	122565	120599.04	120599.04	1.6	

FIRE DEPARTMENT

FIRE WARDS SALARY	125	125	125	0	
TELEPHONE	315	285.34	285.34	9.42	
ELECTRICITY	2800	2394	2394	14.5	
EXPENSE FOR WATER PUMPING	0	0	0	0	
DUES & SUBSCRIPTIONS	260	250	250	3.85	
NH FIRE ASSOC EXPENSES	240	224	224	6.67	
SUPPLIES	200	244.3	244.3	-22.15	
GASOLINE	375	227.6	227.6	39.31	
DIESEL FUEL	150	103.5	103.5	31	
BOOKS & PERIODICALS	100	24.95	24.95	75.05	
DEPARTMENTAL EXPENSES	300	360	360	-20	
EQUIPMENT	7500	7748.31	7748.31	-3.31	
PAYROLL	11000	8134.89	8134.89	26.05	
TRAINING	1500	1290	1290	14	
RADIO MAINT	1200	1310.72	1310.72	-9.23	
EQUIPMENT REPAIR	600	1828.5	1828.5	-204.75	
TRUCK REPAIR	2700	3140.21	3140.21	-16.3	
MEDICAL SERVICES	1000	200	200	80	
HEATING OIL	2400	1355.62	1355.62	43.52	
BUILDING MAINTENANCE	2500	882.14	882.14	64.71	
**FIRE DEPARTMENT	35265	30129.08	30129.08	14.56	

BUILDING INSPECTIONS

BLDG INSP SALARY	400	400	400	0	
BLDG INSP PUBLICATIONS	450	0	0	100	
PLUMB INSP SALARY	400	400	400	0	
ELECT INSP SALARY	400	400	400	0	
**BUILDING INSPECTIONS	1650	1200	1200	27.27	
EMERGENCY MANAGEMENT	6000	2929.3	2929.3	51.18	
RADIO/ANTENNA CHANGE	500	0	0	100	
CIVIL DEFENSE	125	125	125	0	
FOREST FIRE WARDENS	1000	455.72	455.72	54.43	
FOREST FIRE BILLS	7625	3510.02	3510.02	53.97	
**EMERGENCY MANAGEMENT	167105	155438.14	155438.14	6.98	
TOTAL PUBLIC SAFETY					

HIGHWAY DEPT PAYROLL	79750	82625.98	82625.98	-3.61	TOWN LOT PAYROLL	6785	6487.81	6487.81	4.38
HIGHWAY TEMP HELP	5000	3715.2	3715.2	25.7	SEAL MUNICIPAL LOT	0	0	0	0
HIGHWAY DEPT OVERTIME	0	167.91	167.91	0	STRIPE WALKS/LOT	1000	994.44	994.44	0.56
TELEPHONE	600	810.08	810.08	-35.01	SEAL MUN LOT	0	0	0	0
DRUG/ALCOHOL TESTING	300	365	365	-21.67	SUPPLIES	300	295.81	295.81	1.4
HONEYWELL PROTECT SVCS	750	756	756	-0.8	LIME/FERTILIZER	0	0	0	0
RYAN ROAD BRIDGE	0	0	0	0	TRACTOR MAINT.	400	470.06	470.06	-17.52
ELECTRICITY	1000	869.58	869.58	13.04	GASOLINE	100	128.21	128.21	-28.21
PROPANE GAS	1400	1465.72	1465.72	-4.69	HORTICULTURE	0	0	0	0
DUES & SUBSCRIPTIONS	100	20	20	80	EQUIPMENT	0	207.54	207.54	0
GENERAL SUPPLIES	2000	884.05	884.05	55.8	**TOWN LOT EXPENSE	8585	8583.87	8583.87	0.01
**HIGHWAY ADMINISTRATION	90900	91679.52	91679.52	-0.86					

HIGHWAYS AND STREETS

ASPHALT/HOT MIX	20000	21436.02	21436.02	-7.18	RECYC/TRSF CTR PAYROLL	53000	53854.31	53854.31	-1.61
GRAVEL	10000	9191.18	9191.18	8.09	TELEPHONE	600	484.55	484.55	19.24
BACKHOE RENTAL	3000	2020	2020	32.67	ELECTRICITY	1000	1057.37	1057.37	-5.74
OTHER EQPT RENTAL	6800	7685	7685	-13.01	FUEL OIL	3000	2150.73	2150.73	28.31
STREET SIGNS	500	275.85	275.85	44.83	EQUIPMENT RENTAL	500	114.26	114.26	77.15
SMALL EQPT REPAIR	400	544.64	544.64	-36.16	TOILET RENTAL	400	465	465	-16.25
GRADER MAINT	3000	1164.93	1164.93	61.17	SUPPLIES	3000	3373.61	3373.61	-12.45
FRONT LOADER MAINT	500	1066.42	1066.42	-113.28	MAINT/REPAIRS	1000	1417.91	1417.91	-41.79
DUMP TRUCK MAINT	3000	1356.96	1356.96	54.77	VEHICLE MAINTENANCE	1000	1081.84	1081.84	-8.18
PICK-UP MAINT	1000	894.92	894.92	10.51	GASOLINE	850	795.33	795.33	6.43
GASOLINE	600	291.17	291.17	51.47	HWY DEPT REIMBURSEMENT	0	0	0	0
DIESEL FUEL	4000	3959.75	3959.75	1.01	ADVERTISING	300	173.57	173.57	42.14
SIDEWALK PLOW MAINT	500	224.28	224.28	55.14	HAZARDOUS DISPOSAL	1200	956.16	956.16	20.32
CARE OF TREES	2000	900	900	55	HYDRO TESTING	3000	2100	2100	30
MOTOR OIL	500	529.66	529.66	-5.93	EQUIPMENT PURCHASE	0	0	0	0
EQUIPMENT PURCHASE	1000	2725.94	2725.94	-172.59	WELL/LEACH FIELD	10800	12063.74	12063.74	-11.7
STORM DRAIN/CULVERTS	1500	1533.46	1533.46	-2.23	WORKSHOPS	400	168.75	168.75	57.81
SNOW/ICE OVERTIME	5000	3835.48	3835.48	23.29	USED OIL GRANT	0	1537.03	1537.03	0
SIDEWALK/LOT PLOWING	1500	490	490	67.33	MILEAGE EXPENSE	500	490.26	490.26	1.95
ICE CONTROL SALT	10000	8627.5	8627.5	13.73	COMPACTOR HAULING	37500	32083	32083	14.45
ICE CONTROL SAND	6000	5084.45	5084.45	15.26	MEDICAL SERVICES	150	0	0	100
SNOW EQPT MAINT	1500	1386.11	1386.11	7.59	TIRE DISPOSAL	500	348	348	30.4
**HIGHWAYS AND STREETS	82300	75223.72	75223.72	8.6	* RECYCLING/TRANSFER CENTER	118700	114695.42	114695.42	3.37

BRIDGE REPAIR

BRIDGE REPAIR EXPENSE	2000	1779.64	1779.64	11.02	SEWER DEPT PAYROLL	1000	298.61	298.61	70.14
TOTAL BRIDGE REPAIR	2000	1779.64	1779.64	11.02	OLD CHESHAM ROAD EXT.	50000	45585	45585	8.83
					ELECTRICITY	130	109.56	109.56	15.72
STREET LIGHTING	400	414	414	-3.5	EQUIPMENT RENTAL	1000	991.21	991.21	0.88
STREET LIGHTING REPAIRS	15000	12397.98	12397.98	17.35	KEENE TREATMENT PLANT	42000	39769.36	39769.36	5.31
STREET LIGHTING	15400	12811.98	12811.98	16.81	SUPPLIES	1000	215.6	215.6	78.44
**STREET LIGHTING					EPA BOND 60%	32957	32956.8	32956.8	0
					'85 PUMP STA BOND 2005	453	0	0	100
					'85 PLANT BOND 2005	1518	0	0	100
**HWY, STREET, BRIDGES, LIGHTING	190600	181494.86	181494.86	4.78	**SEWER DEPARTMENT	130058	119926.14	119926.14	7.79

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WATER DEPARTMENT

PARKS AND RECREATION

WATER DEPT PAYROLL	6000	6814.4	6814.4	-13.57	FUN IN SUN PAYROLL	0	0	0
TELEPHONE	400	390.98	390.98	2.25	JUNIOR THEATER PAYROLL	300	300	0
WATER TESTS	1300	1694	1694	-30.31	SENIOR THEATER PAYROLL	1000	350	65
ELECTRICITY	6000	5907.17	5907.17	1.55	ELECTRICITY	600	469.48	21.75
EQUIPMENT RENTAL	2000	320	320	84	COMMUNITY HOUSE RENTAL	0	0	0
STATE FEE/LICENSES	250	100	100	60	PORTA-POTTYS	2130	1408.65	33.87
SUPPLIES	2000	169.82	169.82	91.51	JUNIOR THEATER SUPPLIES	150	143.5	4.33
MAINT/REPAIR	2000	1141.24	1141.24	42.94	BASEBALL INS & SUPPLIES	500	443.92	11.22
BOWL CLEAN & REPAIRS	0	0	0	0	SOCCER INS & SUPPLIES	350	336.97	3.72
TRANSFER-HIGHWAY	1500	0	0	100	BASKETBALL INS & SUPPLIES	200	0	100
HYDRANTS	1000	0	0	100	SENIOR THEATER SUPPLIES	600	91.14	84.81
ADVERTISING	300	19	19	93.67	OFFICE SUPPLIES/COPIES/PR	350	195.88	44.03
NEW WATER METERS	300	0	0	100	NEW EQUIPMENT	1250	608.71	51.3
CORROSION CONTROL	7000	5705	5705	18.5	97 PK EQPT ENCUMBRANCE	5000	4937.24	1.28
RESERVOIR ALARM PROJECT	1000	0	0	100	MOWING CONTRACT	3900	3418	12.36
**WATER DEPARTMENT	31050	22261.61	22261.61	28.3	TOWN BEACH MAINT	700	551	21.29
					FITCH COURT MAINT	1650	1001.06	39.33
					**PARKS AND RECREATION	18680	14255.55	23.69
HEALTH AGENCIES	500	500	500	0				
HEALTH OFFICER'S SALARY	500	180	180	64	LIBRARY			
ANIMAL CONTROL	10100	8627	8627	14.58	LIBRARY PAYROLL	37445	37837.5	-1.05
HOME HEALTH CARE	11100	9307	9307	16.15	STAFF DEVELOPMENT	550	548.6	0.25
**HEALTH AGENCIES					TELEPHONE	995	1121.34	-12.7
					ELECTRICITY	2155	1862.66	13.57
WELFARE ADMINISTRATION	200	231.75	231.75	-15.88	HEATING OIL	1905	1518.84	20.27
PAYROLL	3300	2683.3	2683.3	18.69	CONTRACT LABOR & EQUIP	1620	1261.73	22.12
ADMINISTRATOR'S SALARY	500	526.79	526.79	-5.36	LIBRARY SUPPLIES	905	1185.02	-30.94
OFFICE TELEPHONE	25	25	25	0	POSTAGE	250	250	0
DUES & SUBSCRIPTIONS	100	0	0	100	FACILITY MAINT.	1750	1716.26	1.93
MILEAGE	100	0	0	100	EQUIPMENT MAINT	100	0	100
SEMINARS/WORKSHOPS	4225	3466.84	3466.84	17.94	MILEAGE	200	176.5	11.75
**WELFARE ADMINISTRATION					MAINT SUPPLIES	250	242.45	3.02
					PERIODICALS	1312	1524.7	-16.21
WELFARE - DIRECT ASSISTANCE	100	821.88	821.88	-721.88	ADULT BOOK PURCH	5260	5159.73	1.91
PRESCRIPTION ASSISTANCE	1800	312.7	312.7	82.63	CHILDREN BOOK PURCH	2358	2378.29	-0.86
ELECTRIC ASSISTANCE	1400	892.7	892.7	36.24	SOFTWARE MATERIALS	2	39.2	-1860
FUEL ASSISTANCE	10199	8737.34	8737.34	14.33	SPECIAL PROGRAMS	120	151.17	-25.98
RENT ASSISTANCE	1500	819.52	819.52	45.37	PETTY CASH ACCOUNT	180	180	0
FOOD ASSISTANCE	500	0	0	100	PUBLIC RELATIONS	100	100	0
SOLDIER'S AID	750	0	0	100	**LIBRARY	57457	57253.99	0.35
BURIAL EXPENSES	781	781	781	0				
FUEL ASSISTANCE-SWCS	17030	12365.14	12365.14	27.39	PATRIOTIC PURPOSES			
**WELFARE- DIRECT ASSISTANCE					PATRIOTIC EXPENSES	1500	1252.17	16.52
					**PATRIOTIC PURPOSES	1500	1252.17	16.52
**TOTAL WELFARE	21255	15831.98	15831.98	25.51				

ASSETS AND RESOURCES

1010 CASH

1010-4-001 CASH - CFX CHECKING ACCOUNT
1010-7-006 CASH ESCROW
1010-7-007 WATER PROJECT - LAFLEUR

-5,828.75
1,385.41
45,279.00

40,835.66

***** TOTAL 1010 CASH**

1030 INVESTMENTS

1030-3-002 FLEET BANK MONEY MARKET
1030-3-009 N.H. PUBLIC DEPOSIT INV POOL

4,887.07
501,893.38

506,780.45

***** TOTAL 1030 INVESTMENTS**

1080 TAXES RECEIVABLE

1080-1-098 JUNE 1998 PROPERTY TAX
1080-1-099 JUNE 1999 PROP TAX REC
1080-2-095 JUN 95 PROP TAX REC
1080-2-096 JUN 96 PROP TAX REC
1080-2-097 JUNE 1997 PROP TAX REC
1080-2-098 DEC 1998 PROP TAX REC
1080-3-095 DEC 95 PROP TAXES
1080-3-096 DEC 96 PROP TAX REC
1080-3-097 DEC 1997 PROP TAX REC
1080-7-097 98 YIELD TAX

86,656.97
-2,444.38
4,342.01
190.79
183,494.87
1,019,673.55
2,679.75
-4.91
-185,979.79
-3,247.80

1,105,361.06

***** TOTAL 1080 TAXES RECEIVABLE**

1081 OTHER TAX RECEIVABLES

1081-4-001 A/R ELDERLY LIENS
1081-9-001 A/R SCHAEFFER LIEN
1081-9-002 A/R ALLUNCOLL ELD LINE SHOEMAK
1081-9-003 A/R ALL UNCOLL UNREDTAC DUNBAR
1081-9-004 A/R ALL UNCOLL LIEN
1081-9-005 A/R DISABLED LIEN
1081-9-006 A/R ALLOWANCE FOR UNCOLL LIEN

17,767.41
3,044.17
-30,886.29

-17,767.41
-27,842.12

***** TOTAL 1081 OTHER TAX RECEIVABLES**

1110 TAX LIENS RECEIVABLE

1110-1-092 UNREDEEMED TAXES - 1992
1110-1-093 UNREDEEMED TAXES - 1993
1110-1-094 UNREDEEMED TAXES - 1994
1110-1-095 UNREDEEMED TAXES - 1995
1110-1-096 UNREDEEMED TAXES-1996
1110-1-097 UNREDEEMED TAXES-1997
1110-1-098 UNREDEEMED TAXES-1998

3,940.09
5,751.01
5,705.21
6,005.35
22,160.49
88,099.82
124,711.44

256,373.41

***** TOTAL 1110 TAX LIENS RECEIVABLE**

1155 A/R WELFARE LIENS

1155-1-001 A/R WELFARE LIENS
1155-9-001 A/R UNCOLL WEL LIEN - PARKER
1155-9-002 A/R UNCOLL WEL LIEN-SHOEMAKE

5,253.20
-4,503.11
-750.09

0

***** TOTAL 1155 A/R WELFARE LIENS**

1160 A/R CHARGES FOR SERVICES

1160-4-001 A/R PLASTIC BAG SALES
1160-4-002 A/R TRANSFER STATION
1160-8-001 A/R MARL-HARRIS TELEPHONE
1160-8-002 A/R LEGAL/COURT FEES

2,867.91

313.52

3,181.43

***** TOTAL 1160 A/R CHARGES FOR SERVICES**

1260 A/R DUE FROM OTHER GOVERNMENTS

1260-2-001 DUE FROM STATE OF NH

***** TOTAL 1260 A/R DUE FROM OTHER GOVERNMENTS**

1310 A/R DUE FROM OTHER FUNDS

1310-3-001 DUE FROM CDBG
1310-4-002 A/R DUE FROM WATER FUND
1310-4-003 A/R PRIOR YEAR - WATER
1310-4-004 A/R DUE FROM SEWER FUND
1310-4-005 A/R 1995 SEWER PREPAYMENTS
1310-4-006 A/R PRIOR YEAR SEWER
1310-5-001 DUE FROM REASSESSMENT FUND

981.9
-1,628.22
-1,497.48

40,340.30

38,196.50

***** TOTAL 1310 A/R DUE FROM OTHER FUNDS**

1410-1-001 PREPAID EXPENSES

1810-1-001 LOAN PROCEED NEW OFF BLDG
1980-1-000 EST. REVENUE CONTROL (BUDGET)
1990-1-000 REVENUE CONTROL (ACTUAL)

1,469.00
602,991.00
-3,945,241.07

-1,417,924.68

TOTAL ASSETS AND RESOURCES:

LIABILITIES AND FUND EQUITY
LIABILITIES:

2020 ACCOUNTS PAYABLE

2020-1-001 ACCOUNTS PAYABLE

-1,532.40

*** TOTAL 2020 ACCOUNTS PAYABLE

-1,532.40

2025 PAYROLL WITHHOLDING PAYABLE

2025-1-001 FED W/H ACCT

279.64

2025-1-002 FED FICA HOLDING ACCT

-372.92

2025-1-003 FED MEDICARE HOLDING ACCT

-26.05

2025-2-001 EMPLOYEE RETIRE HOLD ACCT

2025-2-002 POLICE RETIRE HOLD ACCT

-205.47

2025-3-001 INS BS/BS HOLDING ACCT

328.12

2025-3-002 BC/BC RETIRED HOLD ACCT

2025-3-003 UNITED WAY HOLDING

-49.78

2025-3-004 INS STD/LTD/LIFE HOLD ACCT

-46.46

*** TOTAL 2025 PAYROLL WITHHOLDING PAYABLE

2026 ACCRUED PAYROLL

2026-1-001 ACCRUED PAYROLL

12,443.99

*** TOTAL 2026 ACCRUED PAYROLL

12,443.99

2070 DUE TO CHESHIRE COUNTY

2070-3-001 A/P DUE TO COUNTY

*** TOTAL 2070 DUE TO CHESHIRE COUNTY

2075 DUE TO MARLBOROUGH SCHOOL DISTRICT

2075-1-096 98/99 SHCOOL PAYMENT

1,322,866.00

*** TOTAL 2075 DUE TO MARLB. SCHOOL DIST

1,322,866.00

2080-2-001 DUE TO TRUST FUNDS

6,612.88

2080-3-001 DUE TO COMMUNITY DEVELOPMENT

2080-3-002 DUE TO LAFLEUR WATER PROJECT

36,387.50

2080-5-001 DUE TO WATER FUND (SURPLUS)

60,756.44

2080-6-001 DUE TO SEWER FUND (SURPLUS)

129,885.09

2080-7-001 DUE TO CONSERV FUND

*** TOTAL 2080 DUE TO OTHER FUNDS

233,641.91

2220-2-001 DEFERRED REVENUE-FEMA

10,485.00

2270-9-001 SCHAEFFER ESCROW ACCT

1,385.41

2270-9-002 DUE TO CONSERVATION

2270-9-005 DUE TO HERITAGE COMM

1,016.67

LIABILITIES:

1,580,260.12

FUND EQUITY:

2410-1-000 APPROPRIATIONS CONTROL

4,096,830.00

2420-1-000 EXPENDITURE CONTROL

-3,958,657.11

2430-1-000 ENCUMBRANCE CONTROL

2440-1-000 RESERVE FOR ENCUMB. CONTROL

2490-1-001 DESIGNATED FUND BALANCE

15,812.00

2530-1-000 UNDESIGNATED FUND BAL CONTROL

-3,097,547.61

2530-1-001 UNDESIGNATED FUND BALANCE

-54,622.08

FUND EQUITY:

-2,998,184.80

LIABILITIES AND FUND EQUITY:

-1,417,924.68

REPORT OF THE FROST FREE LIBRARY

The Library suffered a budget cut of \$4,650 last year as a result of the budget cut approved by voters at the 1998 town meeting. The library's hours were reduced by 3 hours on Saturdays, no videos or books-on-tape were purchased, a program for children called Little Red Wagon was not scheduled, and further staff development and facility maintenance were deferred. All of these items, except the library hours, are restored in the library trustees' 1999 proposed budget.

We would like to publicly thank all our volunteers for the time, and good humor, they give to the library. After preparing our statistics this year we noted that volunteers gave more hours (1450) than the hours that are budgeted for our two assistants (988). The routine tasks, projects and programs, and varied duties volunteers accomplish and provide make the Frost Free Library a special place.

Converting the library's circulation and catalog to computer is approaching completion. Funding for this project is from private donations, an LSCA grant, a Putnam Foundation grant and the Friends of the Library. Our software has been loaded, the bulk of the conversion is completed and volunteers are bar-coding the collection. When all our records are loaded we will begin registering patrons. At that time we will ask users to fill out a survey which, we hope, will determine what kind of computer service and library program users would like to see in the future. Such a survey will guide the library in preparing our technology plan—a new policy required by the New Hampshire

State Library and any agency offering technology grants—which provides us with a road map to navigate the rapidly changing information highways and technologies available.

Our other major programs featured the annual concerts on the lawn, the summer reading program (Live Free and Read—business and individuals pledged money for each book the kids read and thus the children raised money for the proposed skateboard park while reading this summer), and our regular storytimes provided by the staff and volunteers.

The Friends' annual Columbus Day book sale made another record even though the sale was brought inside due to rain. The success was thanks to high-spirited volunteers, community support and book buyers. The Friends of the Library help the library complete major projects and offer extra programs and services. The group always welcomes new members and meets the fourth Tuesday of the month.

As always, bring your suggestions and comments to any trustee or staff person. Our trustees are Bob Bennett, Jackie Leahy, Anna Tilton, Joan MacPherson, Thom Duston, David Cheney, Gina Paight, Larry Robinson and Rufus Frost. Staff members include Dolores Biron, Marcia Legru, Geri Dunn and myself.

Respectfully submitted, Lisa R. Bearce, Director

FROST FREE LIBRARY STATISTICS, 11/97 - 11/98

PEOPLE:

Registered Borrows.....	2036
New Borrows	76
Volunteer Hours Donated.....	1450

SERVICES:

Reference Questions.....	529
Adult Program/Attendance	10/400
Juvenile Programs/Attendance	41/1165
Exhibits.....	10
Interlibrary Loans Borrowed.....	263
Interlibrary Loans Loaned.....	118
Photocopies.....	3765

CIRCULATION:

Juvenile Fiction.....	2444
Adult & YA Fiction.....	4137
Juvenile Non-Fiction.....	751
Adult Non-Fiction.....	1431
Periodicals.....	1178
Videos.....	1411
Records & Cassettes.....	206
Puppets.....	11
Total.....	11569

MATERIALS ADDED:

Juvenile Fiction.....	218
Adult & YA Fiction.....	281
Juvenile Non-Fiction.....	74
Adult Non-Fiction.....	164
Videos.....	0
Audio Cassettes.....	0
Total.....	737

MATERIALS DISCARDED:

Books.....	240
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REPORT OF THE RECREATION COMMITTEE

Despite a lack of committee members, 1998 was another excellent year for the Marlborough Recreation Committee and much was accomplished.

When the snow finally melts you know it's time for another baseball and softball season down on the ball flats. One significant improvement in 1998 was the upgrading of the big baseball diamond. After many years of neglect the regulation size field is now in great shape.

Marlborough Diamond Sports hosted the 3rd annual All-Star Invitational Baseball Tournament and saw 10 teams made up of 11 and 12 year-olds from throughout New Hampshire and Massachusetts compete in four days of excellent baseball. The popularity of this tournament continues to grow and we will expand to 12 teams in 1999.

Summer brought us another theatrical season from the junior and senior theater groups. Marlborough's theater program continues to grow and now attracts attention and participants from many of the surrounding towns. Casper Bemis directed the senior group, while the junior group once again directed by Mary Ann Fleming. The theater program is an excellent opportunity for many of the kids of Marlborough to showcase their theatrical and musical talents. It's also a way for many of them to discover their hidden talents.

And of course, when the leaves begin to change you know its time for another soccer season, and thanks to Jeff Castor and his leadership, another season went by relatively smooth. In 1999 we hope to expand our play into other towns besides Swanzey.

A special thank you goes out once again to all the sponsors and financial supporters of Marlborough's youth sport programs, as well as all the unpaid coaches and volunteers. Without your support, our sports programs would not be possible.

We had hoped to build our new skateboard park in 1998 but the circumstances did not allow this to happen. Look for our new park down on Fitch Court sometime in 1999.

Adult recreation in Marlborough is back. Every Thursday evening from 7pm to 9pm the school gym is opened for activities.

The Recreation Committee is pleased to announce that we were able to accomplish everything in 1998 under budget and we will once again be returning a surplus back to the taxpayers. Our philosophy that each program should be self-funded has allowed us to maintain our healthy programs and at the same time reduce the burden to the taxpayers and our 1999 budget continues to reflect that philosophy.

Respectfully submitted,

Gene Donohue

REPORT OF THE FIRE WARDS

The Fire Department responded to 63 calls during the year. A breakdown of the 1998 calls is as follows:

Type of Call	Number	Type of Call	Number
Automobile Accidents	11	Wires Down	8
False Alarms	8	Brush Fires	1
Chimney Fires	1	Fuel Spill	2
Structure Fires	1	Mutual Aid	15
Automobile Fires	3	CO and Smoke Detectors	8
Propane Gas Leaks	2	Miscellaneous	2
Rescue	1		

There was no significant loss of property to fire during the year. The Department responded to one structure fire where the damage was moderate in nature.

The Fire Wards are please to report that our spending for 1998 came in \$5,000 under budget. While it is difficult to predict certain line items, for example payroll, medical services or building maintenance, we do our best to stay within the budgeted amount each year. Equipment repair was significantly over budget. We became aware that all of our self-contained breathing apparatus needed periodic special testing and it was completed. The tanker received six new tires impacting on truck repair.

Matthew Lincoln received State certification for Fire Fighter I and Career Level during the Year. Heather King became our first female fire fighter and has shown a great deal of enthusiasm. Carl Russell reached 40 years of fire service to the Town, 28 of those years as Chief of the Department. Several other fire fighters received a variety of training courses locally, at Meadowood and at the State Fire Academy.

The Department and Fire Company again enjoyed providing activities that the Community could participate in, for example, a breakfast, barbecue, Halloween parade and supper.

We extend our sincere appreciation to the Fire Company, Police Department, Selectmen, Ladies Auxiliary and the Community for their support and cooperation during the year. We encourage any interested resident to contact a Fire Department member about joining the Department.

Respectfully submitted,

Clarence Batchelder
Linwood Croteau
Wayne Crowell
Frank Pelkey
Edward Wilson
Marlborough Fire Wards

REPORT OF THE POLICE DEPARTMENT

The police department was busy on many fronts in 1998. First, all officers received extensive training in many different aspects of law enforcement. This included firearms training, homicide/crime scene investigation, accreditation, child/sexual abuse investigation, and domestic violence investigation. Additionally, a major effort was made to increase the standards within the department to contemporary levels in an effort to increase the professionalism and quality of service that the department provides. This included a standardization of how we handle calls and complaints, and implementation of a policies and procedures manual to ensure that all members are handling complaints and investigations correctly and consistently. While we have made improvements in this area, we still have much work to do.

Next, the department saw an increase in calls for service in 1998. This, I believe, was due primarily because the department was up to full staff. Of note was a rash of vandalism during the year. Most notably was the vandalism in February at the recycling center and the gazebo in August. Both cases have been solved and both juveniles have made restitution to the Town in one form or another. The end of the year saw a rash of business burglaries here in Marlborough and surrounding towns. We believe that a majority of these burglaries are related, and a regional task force has been formed in an effort to solve these crimes and bring those responsible to justice. I would ask that if you see anything unusual or suspicious, particularly late at night, please report it to us as this may be the break we need.

The department also investigated a truck accident on Rt. 124 in May that was the result of poorly maintained brakes. This being the second such incident in recent memory, I asked for assistance from the NH State Police Highway Enforcement division. They have been conducting motor carrier roadside checks on Rt. 124 and Rt. 101. During one of these checks, they found a tractor trailer truck in which the brake had failed, and we averted another accident and maybe the

tragic loss of life. Marlborough police officers also received training in motor carrier law enforcement. I expect this effort to continue in 1999. The department continues to handle bad checks of any amount. I feel this is an important service to all businesses in town and we will gladly assist any business with handling bad checks when needed. We continue to provide the vacant house check service I instituted last year. Please let us know when you are leaving your house vacant for a period, and an officer will randomly check the security of your residence.

One of the Departments proudest moments came in September, when Officer Eric Hood graduated from the DARE instructors school. Officer Hood finish at the top of his class. This was a major accomplishment since the DARE school is arguably the most difficult to complete. Congratulations Eric! We have now begun teaching DARE to all fifth and six grade students at the school.

By far the most complaints I hear about are speeding vehicle on Rt. 101, Main Street, Rt. 124 and several town roads. We have attempted to watch those areas as much as we can in an effort to reduce the problem. We admit, however, that enough has not been done in this area, due primarily to an increase in criminal investigations, and an unplanned officer disability at the end of the year. I am looking into applying for federal funds which would fund additional specific patrols that will target these problems. This effort would supplement the continued efforts made by our regular patrols.

One problem that became clear to me was that many people are unaware of the volume of activity the department is called upon to handle. Many hours are spent on criminal investigations and required reports. Additionally, we were called upon to handle many less serious problems which consumed a great deal of our time. Therefore I began posting a weekly log outside the hallway door of the police department

which highlights the previous weeks activity. Please feel free to stop by and review this log at any time.

Finally, I would like to thank all citizens who have assisted and supported the Marlborough Police Department during the past year. I would also like to thank the Board of Selectmen, the Budget Committee, Mr. Larry Biron, and all of the various town boards and departments. Without their assistance, our mission would not have been accomplished. A special thanks to the kids of Marlborough whom I've gotten to know over the past year. They are wonderful kids and the parents of Marlborough should be proud of them.

Please call us if you have any complaints or concerns. Our business number is 876-3311. Please dial 9-1-1 if you have any emergency.

Respectfully submitted,
Raymond T. Dodge, Police Chief

1998 Statistics

1477	Total Calls For Service	4	Possession Drugs
73	Total Arrest	45	Criminal Mischief
18	Burglaries	7	DWI
16	Trespass	8	Operating After Suspension
30	Disorderly Conduct	86	Other Traffic Offenses
28	/Noise Complaints	61	MV Accidents
3	Thefts	146	MV Summonses
20	Forgery/Fraud	466	MV Warnings
17	Domestics	66	Dogs at large/nuisance
2	Assaults	4	Dog Bites
14	Sexual Assaults	152	Assist Other Agencies
13	Bad Checks	104	Citizen Assist
2	Harassing Phone Calls	270	Vacant Property Checks
3	Child Abuse/Neglect	81	Suspicious Person
2	Death Investigations		/Incident
	Attempted Suicides		

1998 Income

Parking Tickets	\$ 25.00
Pistol Permits	280.00
Accident Reports	490.00
Alcohol Violations	432.00
Discovery Request	165.00
Insurance Request	30.00
Court Witness Fees	331.70
Other	<u>295.14</u>
TOTAL	\$2048.84

REPORT OF THE RECYCLING/TRANSFER CENTER

During this past year we conducted surveys about our customer's preference for hours of operation. After a public hearing the Board of Selectmen decided to change the hours of operation as follows:

Wednesday	3 P.M. to 7 P.M.
Friday	8 A.M. to 3:30 P.M.
Saturday	8 A.M. to 1 P.M.

This provides our customers an extra four hours (or a half day) that we are open. Many have expressed their delight for the Wednesday hours as they can be away on the weekend and still have access to the Center. We will be handing out new cards, as we did last year, showing holiday hours in the near future .

Our recycling income has decreased considerably in the last year because buyers have a large inventory. We see this as a cyclical issue and expect markets to recover. Our projects this past year included the new lights for night time operation in the winter on Wednesday, new safety lights on the rack truck, and built and/or installed a new bathroom, well and septic system.

Respectfully submitted,

Franklin D. Pelkey, Manager

REPORT OF THE CEMETERY TRUSTEES

Despite budget cuts for the year, the Trustees feel that Sexton Elmer Grover did an excellent job in keeping our Cemeteries well cared for.

Trustee Michael Ball learned that he could not be a Trustee and work for the Sexton, so he resigned as a Trustee. Trustee Cecil Nash also resigned for personal reasons. The Board of Selectmen appointed Mr. Edwin Woodward and Mrs. Rita Grace to serve until the Annual Town Meeting elections in March 1999.

Funds were encumbered from previous years for the repair to the fence along the back of Pine Grove Cemetery. The contractor chose not to follow the wishes of the Trustees and withdrew from the project. The funds were then used to fence in the Cemetery along Granite Street.

The Trustees have decided to make tree removal a priority in the coming year and funds have been requested for this work.

Respectfully submitted,

Alphonse Despres, Chairman
Edwin Woodward, Trustee
Rita Grace, Trustee

REPORT OF THE PLANNING AND ZONING BOARDS

The number of applications for public hearings last year were rather modest compared to 1997. However, the Planning Board was busier than ever due to the many meetings required to revise the Land Use Section of the Master Plan. With the help of Carol Ogilvie of Southwest Region Planning Commission, the Board developed a new plan designed to protect Marlborough's rural, small-town character. More details will be forthcoming in the year ahead.

Among those actions taken by the Planning Board in 1998 were proposals for amendments on granting variances for the disabled, and several changes and clarifications related to home-based businesses and the granting of special exceptions.

The Boards also conducted site plan reviews and Zoning Board of Adjustment approvals, as applicable, for establishing a general woodworking shop at 260 Frost Hill Rd.; a used-car sales and repair business at 505 Dublin Rd.; a musical instrument repair shop at 283 E. Main St.; an electrical supply sales business at 10 Terrace St.; and an optical tool business at 143 Jaffrey Rd.

The Planning Board also approved a subdivision for David Despres; boundary line adjustments at 417 Dublin Rd. and at 302 E. Main St.; and approved a timber cut on Frost Hill Rd. and Stone Pond Rd. and the removal of granite piles at the quarry on Rt. 124. The Capital Improvement Plan was also updated.

This past year, we also welcomed Ellen Orkins as clerk of both Boards. We truly appreciate her services. She's doing a superb job.

We were saddened this year by the death of Anne Burlin, who had worked tirelessly as our clerk and as a member of both Boards for over ten years. Anne could always be counted on to provide valuable advice and a historical perspective during Board deliberations. Her counsel will be sorely missed and we extend our condolences to her friends and family.

The Board values the input and concerns of the public. To serve you, a Board representative will be available for consultation by appointment on Monday evenings from 7 PM to 9 PM. Advance appointments may be made through Town Clerk's Office at 8786-4529.

Respectfully submitted,

Ken Kerber, Chairman
Planning Board

Robert W. Heald, Chairman
Zoning Board of Adjustment

REPORT OF THE HERITAGE COMMISSION

The Heritage Commission accomplished some of its planned activities although some projects had to be deferred due to budget reductions following the March '98 Town Meeting. A few new projects were undertaken, with some being completed:

**the research and documentation of the town's oldest resident who were recipients of the Boston Post Cane since 1909, as a joint project with the Historical Society, resulting in an informal booklet of photographs and personal information which will be printed in early 1999.

**launched the "21 Community Cornerstones" project, and compiled the results of a town-wide survey; created a 35mm slide presentation and held 2 public showings; established a basic plan to evaluate each Cornerstone and determine ways to insure their preservation as we move into the 21st Century; also started the process to create a scrap book and a video tape, both of which would be used to communicate the information on the 21 Cornerstone to our residents.

**respond to a request from the Southwest Region Planning Commission with a list of priorities for protection of the Town's cultural and natural heritage.

**completed the Maynard - Gates House handicap - accessible bathroom, and designed and built an entry ramp with railings and platform, using grant money from the Americans with Disabilities Act, plus matching town funds and volunteer help.

**rebuilt the 75 foot long stone wall at the Old Meeting House Site in Frost Hill Rd. using encumbered funds from 1997; brush cut the site and began a general clean up on the site.

The Heritage Commission continues to be dedicated to its purposes to preserve and protect those features of our community which are significant resources relative to our historical, cultural and aesthetic qualities, and to promote the proper recognition and use of these resources for the benefit of present and future generations.

The Heritage Commission

REPORT OF THE CONSERVATION COMMISSION

As the singular local Board specifically charged with the protection of Marlborough's natural resources, the Conservation Commission addressed a number of environmental concerns during the past year. It also cooperated with other committees and agencies, all in the interest of protecting Marlborough's environment and natural resources.

Working with the Heritage Commission on it's Cornerstone Project, we assisted in identifying Town landmarks that relate directly to its heritage and that should be preserved as we approach the twenty-first century.

The Commission continued its policy of monitoring protected lands throughout the Town. Mr. Ernest Linders tested water quality of Stone Pond. We also consulted with the Board of Selectmen regarding the repair and on going maintenance of the Meetinghouse Pond Dam.

We are currently working on a plan that will protect certain properties owned by the Town for future generations. This plan is being worked with the Natural Resources Advisory Committee of the Southwest Region Planning Commission. This plan will establish guidelines and recommendations for Town officials to use in the planned utilization of their natural resources.

The Commission has initiated its participation in the "Coverts Project", an organization of citizens who receive education and training relative to conservation issues and who in kind agree to transmit the knowledge received to others. Our representative in this venture is Mr. William Heyman, who is collaborating with Mr. Marshall Patmos of the University of New Hampshire Cooperative Extension Service. Together they conduct field trips with elementary school children in the study of ecological and environmental issues.

We have attained our goal of reaching a full compliment of seven members and we encourage all citizens who are interested in the conservation of the natural resources of the Town to attend our monthly meetings. Information for these meetings can be obtained by contacting the Town Clerk's Office at 876-4529. In closing, we wish to thank the citizens of the community for their continued support and interest in our work.

Respectfully submitted,

Charles R. Buffler, Secretary
Michael Krinsky, Chairman

Members: R. Victor DeForest, Ernest R. Linders, Benjamin Rice, Ira Gavrin, Frederick J. Lankhorst.
Alternate member: William Heyman

REPORT OF THE WELFARE ADMINISTRATOR

I want to open this letter by welcoming Heidi Laffond on as the new Welfare Administrator. Although I have enjoyed working the past two years for the Town of Marlborough, I have decided to stay home with my family.

This year was quite unusual because the number of applicants increased especially over the summer & winter months. Every year seems to bring a different type of need. There were many young mothers or mothers to be in the office. One of the primary needs for help were food and baby items. All of the local welfare offices are working together with various groups, trying to educate young adults on the cost of raising a family. Prescriptions assistance was also in need this year. There are many people who do not and cannot afford insurance. Unfortunately, they fall into a category where there is no help for them with a State program.

To help minimize the taxpayer dollars spent, clients use outside programs, such as The Salvation Army, Fuel Assistance, SHARE, WIC, the Community Kitchen and various food pantries.

The Holiday season was very productive this year. With the combined efforts and generosity from the Federated Church, American Legion, Toys for Tots, Salvation Army, Dunkin

Donuts and the local Boy Scouts, we were able to bring a lot of joy to many homes this year. I especially want to thank all the Marlborough residents who called the office and wanted to help during this time of year. This generous support is truly appreciated.

Respectfully submitted,

Yvette Redfield, Welfare Administrator

REPORT OF MARL-HARRIS AMBULANCE SQUAD

The Ambulance Squad was toned a total of 164 times in 1998. There were nineteen responses for motor vehicle accidents, one fire standby, one for a skateboard accident, one hazardous materials incident, one logging accident with patient transported to Mary Hitchcock Hospital by DART (helicopter). The Squad also participated in two drills with the Fire Department and provided two drills/demonstrations stressing bicycle safety, particularly helmet use, at the Marlborough Elementary School.

Six new members joined the Squad. First Responders are Alison Woods-Baker, Heather King, Laurie Rivers; EMT's are Eric Hood and Christopher Batchelder; non-medical member Donna Trudelle. Dawn Emerson also completed the First Responder Course. Matthew Lincoln, Phyllis Manning, John D. (JD) Morse, and Robert Trudelle achieved EMT-Intermediates just as the year ended. This advancement in skills provides the communities with advanced skills and we congratulate the above persons.

An EMS School was sponsored in March for our members and also for ambulance attendants from other squads. We are currently conducting an EMT Class attended by six of our members and well as fourteen others. We are attempting to provide in-house training as much as possible to reduce the cost of training. Unfortunately, we find that medical supply costs are also rising and we must consider the purchase of a new ambulance in the near future.

Your generous support allows us to continue to provide you with care without tax dollars. In attempting to determine our cost per run, a rough approximation would be \$80.00 for a medical response, \$100.00 for a cardiac call and \$120.00 for a trauma call. These figures represent ambulance costs, maintenance costs, supplies and training.

We appreciate the funds given to us from the Ice Fishing Derby organized by Mr. John Fletcher. We also appreciate the proceeds from the Lions Club supper held in honor of Mr. Bemis and Mr. Dumont whom were both extremely important founding members.

Respectfully submitted,

James Bleau
President/Chief

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. Early in 1998 we experienced an ice storm, which caused severe damage to forests of New Hampshire. This damage created a greater potential fire hazard as well as safety hazards to many areas of the state. Your local fire warden and Forest Rangers need your assistance in preventing wildfires in these hard hit areas and throughout the State. If you need assistance or information dealing with ice damaged woodlands, please call 1-800-444-8978.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

1998 FIRE STATISTICS

(All Fires Reported thru December 23, 1998)

FIRES REPORTED BY COUNTY

Belknap	44
Carroll	89
Cheshire	67
Coos	18
Grafton	43
Hillsborough	232
Merrimack	108
Rockingham	121
Strafford	64
Sullivan	12

TOTAL FIRES 798
TOTAL ACRES 442.86

CAUSES OF FIRES REPORTED

Smoking	59
Debris Burning	38
Campfire	29
Power Line	14
Railroad	9
Equipment Use	24
Lightning	16
Children	95
OHRV	6
Miscellaneous	53
Unknown	140
Fireworks	6
Arson/Suspicious	16
Illegal	231
Rekindle	43
Disposal of ashes	19

MONADNOCK ADVISORY COMMISSION

REPORT TO THE TOWNS OF : JAFFREY, DUBLIN, MARLBOROUGH, TROY AND FITZWILLIAM

The Monadnock Advisory Commission is charged by the State of New Hampshire under RSA 258: 1 to advise and guide the Department of Resources and Economic Development (DRED) on the management of their lands and leased lands of the Society for the Protection of New Hampshire Forests and the Town of Jaffrey. The lands are located on Mount Monadnock, Gap Mountain, and Little Monadnock.

On Saturday, June 20, 1998 the Commission met at The Inn at East Hill Farm in Troy. Business attended to was as follows:

Continued discussion on a new parking lot in Dublin at the Dublin trail head. This will accommodate 48 cars.

A similar discussion ensued about parking on the Quarry Road (Troy) access to Gap Mountain.

A letter was sent to the appropriate people from the Commission asking that we be included in any discussion about parking if the new by-pass ever gets built.

The major portion of the meeting was centered around a review of the Monadnock Management Plan. What has and has not been accomplished and what is feasible?

Larry Davis, a local legend because of his commitment to climb the mountain every day for what seems like forever, would like to bury a time capsule somewhere on the mountain.

Republish Annals of Monadnock and the Monadnock Guide.

The public is encouraged to contact their Commission members with suggestions and comments.

The next meeting will be on January 9, 1999 at East Hill Farm.

Members of the Monadnock Advisory Commission are:

Jaffrey	Ann Royce, Bill Elliott
Dublin	Betsy Harris, Tom Wright
Marlborough	James Everard, Ernie Linders
Troy	David Adams, Ira Gavrin
Fitzwilliam	Daniel Leary, Thomas Parker
Respectfully	
Bill Elliott	

VITAL STATISTICS

DEATHS - 1998

DATE	NAME	PLACE
01/02/98	MARY ELIZABETH CHENEY	KEENE
01/10/98	JOYCE L PRATT	KEENE
01/11/98	CLAIRE A ARSENAULT	PETERBOROUGH
02/08/98	J. SCOTT HAMM	LEBANON
02/28/98	FORREST ELMER LAMPMAN	KEENE
03/19/98	BETTY JEAN CURRAN	MARLBOROUGH
04/04/98	JOSEPHINE BOCCHIARO	MARLBOROUGH
06/24/98	RICHARD EARL LAVOIE	VERMONT
06/30/98	NEIL L WILSON	KEENE
10/11/98	HANNAH ALLELUIA SMITH	KEENE
10/12/98	ESTHER A BURLIN	KEENE
11/08/98	AUDREY E RINTA	WINCHESTER
12/07/98	LINDA LEE OLIVER	MARLBOROUGH

BROUGHT IN FOR BURIAL - 1998

DATE	NAME	PLACE
11/22/97	ALDEN HOLT	HOLYOKE, MA
11/23/97	EVELYN MILLS CROTEAU	PETERBOROUGH
01/26/98	RUTH H EXEL	WESTMORELAND
02/02/98	HELEN H FROST	KEENE
02/24/98	OLIVER EMMONS LOY	BOSTON, MA
02/26/98	ROWENA CONSTANCE PIPER	MONT VERNON
04/09/98	ONNIE F KAUPPI	KEENE
07/06/98	GERALDINE J WALLACE	KEENE

HOME HEALTHCARE, HOSPICE AND COMMUNITY SERVICES REPORT TO THE TOWN OF MARLBOROUGH JANUARY 1, 1998 TO DECEMBER 31, 1998

ANNUAL REPORT

In 1998, Home Healthcare, Hospice and Community Services (HCS) continued to provide home care and community services to the residents of Marlborough. The following information represents a projection of HCS's activities in your community in 1998. The projection is based on actual services provided from January through September 1998 and an estimate of usage during October, November and December.

SERVICE REPORT		SERVICES SUPPORTED PARTIALLY OR TOTALLY BY THE TOWN
SERVICES OFFERED	SERVICES PROVIDED	
Nursing	666 Visits	7 Visits
Continuous Care Nursing	957 Hours	0 Hours
Physical Therapy	92 Visits	0 Visits
Speech Pathology	4 Visits	0 Visits
Occupational Therapy	21 Visits	0 Visits
Medical Social Work	5 Visits	1 Visit
Outreach	24 Visits	0 Visits
Nutritionist	2 Visits	2 Visits
Home Health Aide	961 Visits	101 Visits
Homemaker	517 Hours	479 Hours
Adult In-Home Care	79 Hours	0 Hours
Home and Community Based Care*	635 Hours	0 Hours
Meals-On-Wheels	3,267 Meals	3,267 Meals
Health Promotion Clinics	24 Clinics	24 Clinics

Total Unduplicated Residents Served: 178

*Home and Community Based Care is a Medicaid program which offers extended home care services to individuals who are in need of nursing home level care but can be maintained at home for a lower cost.

Regularly scheduled wellness clinics, child health clinics, prenatal and hospice care are also available to residents. Town funding partially supports these services.

FINANCIAL REPORT

The actual cost of all services provided in 1998 with all funding sources is projected to be \$176,953.00.

These services have been supported to the greatest extent possible by Medicare, Medicaid, other insurances, grants and patient fees. Services that were not covered by other funding have been supported by your town.

For 1999 we request an appropriation of \$8,750.00 to continue home care services at the current level. We also request an appropriation of \$1,797.00 for the Meals-On-Wheels program.

Thank you for your consideration.

MARRIAGES - 1998

DATE	BRIDE AND GROOM	RESIDENCE OF EACH
12/20/97	RONALD F FONTAINE KELLY ANN DURHAM	SWANZEY WESTMORELAND
01/17/98	JEFFREY ROLAND BALL KELLY-JO DROWN	SWANZEY MARLBOROUGH
03/31/98	ALBERT FRANCIS SHEEHAN WENDY ELLEN SHEEHAN	MARLBOROUGH MARLBOROUGH
04/25/98	LUCIEN GLEN DURANLEAU KATY JO MORRIS	MARLBOROUGH MARLBOROUGH
05/23/98	ALAN DONALD DROGUE TERESSA DALE VANN	MARLBOROUGH MARLBOROUGH
06/19/98	JON GERALD FLETCHER CALISTIE LEE CARPENTER	MARLBOROUGH MARLBOROUGH
07/18/98	CRAIG ALAN OSBORNE BOBBI-JO ANN ADAMS	MARLBOROUGH MARLBOROUGH
07/24/98	CHRISTOPHER J WINOSKI JODI A DESROCHERS	MARLBOROUGH MARLBOROUGH
08/08/98	RONALD CHARLES AYOTTE JR AMIE MARIE MOONEY	MARLBOROUGH MARLBOROUGH
08/29/98	DAVID B FERRANTI CAROLYN M STEVENS	GRAFTON, VT GRAFTON, VT
09/05/98	EDWIN DUEWITT WILBER III JULIE ANN FRAZIER	SULLIVAN MARLBOROUGH
10/27/98	FRANK DAVID COLON DIANA TAYLOR VORM	MARLBOROUGH MARLBOROUGH
11/07/98	DANIEL EDWARD BLAKE ERICA LEE BEAULIEU	MARLBOROUGH MARLBOROUGH
12/24/98	DARRYL J MORELL WANDA J ALLEN	MARLBOROUGH MARLBOROUGH

BIRTHS - 1998

DATE	CHILD'S NAME	PARENTS' NAME	PLACE
01/16/98	MEREDITH MARGARET	MARGARET LOUGEE DANIEL LOUGEE	KEENE
02/07/98	ZACHARY MICHAEL	JULIE FARM MICHAEL FARM	KEENE
03/21/98	AMELIA ROSE	BERNADETTE A SCHILLEMAT DAVID A SCHILLEMAT	KEENE
04/08/98	MAURA ELIZABETH	CHERIE A RAPPOSELLI MARK D RAPPOSELLI	PBORO
04/15/98	ZACKERY JOSEPH	KAREN LYNN PAWLAK WILLIAM J PAWLAK	PBORO
04/16/98	JACKSON ROBERT	ANITA ANNE OLIVEIRA RUSSELL S BRANDWEIN	PBORO
04/24/98	KEVIN JOHN	KATHLEEN M POLIFRONE MARK J POLIFRONE	PBORO
04/24/98	MATTHEW RICHARD	KATHLEEN M POLIFRONE MARK J POLIFRONE	PBORO
05/08/98	KIRSTEN ELIZABETH	EMILY MAY NICHOLS JASON E NICHOLS	KEENE
05/08/98	TAYLOR ANN	EMILY MAY NICHOLS JASON E NICHOLS	KEENE
05/14/98	KYLE MITCHELL	BARBARA M CAVALLIERE DAREN L CAVALLIERE	KEENE
06/07/98	MADELINE CLAIRE	LEE ANN WASHER JOSEPH F WASHER	PBORO
06/17/98	AUSTIN WILLIAM	VALARIE ANNE FIELDS WILLIAM J FIELDS	KEENE
06/27/98	KEEGAN SCOTT	HEIDI BOROSKI SHAWN S BOROSKI	KEENE
07/18/98	JAROD DAVID	YVETTE A REDFIELD DAVID J REDFIELD JR	PBORO
10/04/98	EMERSYN ADIA	GLORIA M BLANCHARD NATHAN D BLANCHARD	PBORO

**MARLBOROUGH SCHOOL DISTRICT
1999 WARRANT/BUDGET
AND SCHOOL REPORTS**

OFFICERS, TEACHERS AND EMPLOYEES OF
THE MARLBOROUGH SCHOOL DISTRICT

Edward C. Goodrich, Jr., Moderator
Susan A. Bemis, Clerk
Patricia Derby, Treasurer

SCHOOL BOARD

Richard C. Seaver, Chair Term Expires 1999
James K. Carley Term Expires 1999
Elizabeth E. Ramsay Term Expires 2000

ADMINISTRATION

Phillip G. McCormack, Ed.D. Superintendent of Schools
Paul L. Bartolomucci Assistant Superintendent for Keene
Thomas J. Kane Assistant Superintendent for Towns
Deane B. Haskell Assistant Superintendent for Business
Patricia Trow Parent Manager of Personnel Services
Bruce Thelen Director of Special Education

STAFF

	Degree	Experience
Susan Leach	M.Ed.	27 years
Robert Baker	B.S.	17 years
Laura Caron	B.S.	1 year
Vivian Chiang	B.S.	7 years
Donna Dearth	M.Ed.	15 years
Linda Frazier	B.E.	23 years
Sandra Helgeland	B.S.	28 years
Elizabeth Homeyer	B.E.	16 years
Karen Johnson	B.E.	13 years
Patricia Kelliher	M.A.	41 years
Christine LaClair	M.Ed.	18 years
Rilda Letourneau	B.S.	4 years
Jane MacLachlan	B.A.	1 year
George Mason, Jr.	B.S.	21 years
Ron McIntire	M.A.T.	19 years
Mee Yin Morrison	B.A.	3 years
Shelley Pangonis	B.S.	9 years
Susan Pomasko	B.S.	6 years
Joyce Puleo	B.S.	9 years
JoAnn Robinson	B.E.	15 years
Nancy Stone	M.H.S.	2 years
Sandra Swinburne	M.A.T.D.	27 years
Lawrence Taylor	B.S.	20 years
Catherine Towne	B.S.	4 years
Rebecca Watts	B.S.	9 years
Janet Kenney	Secretary	
Maria Ginn	School Nurse, B.S.	
Shelley Earley	Occupational Therapist	
Melissa Morin	Speech Therapist	
Tammy Coutts	Title I	
Darlene Harde	Library Aide	
Susan Mastronunzio	Instructional Associate	
Dawn Kennedy	Food Service	
Janice Robbins	Food Service	
James Machado	Custodian	
John Smith	Custodian	

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

MARLBOROUGH GRADUATES 1999

GRADE 8

Kimberly Blanchard
Jon Bosley
Jeremy Brosnahan
Phoebe Bunker
William Coutts
Melissa Cummings
Brian Durocher
Matthew Fairfield
Michael Haseltine
Joseph King
Ashli Mae Knight
Evan Lichtenstein
Mollie MacKenzie
Dale Manning
Mandy Mills
Timothy Miner
Nicole Proctor
Patrick Riutta
Ryan Seaver
Eric Steinert
Craig Voudren
Andrew Ward
Robert Ward
Amy Wilber
Nicole Wilcox

GRADE 12

Tanya Brake
Sara Butler
Heather Chambers
Ariel Despres
Benjamin Everard
Matthew Gilman
Michael Gordon
Daniel Graham
Kenneth Hamshaw
Shannon Haseltine
Ellen Howard
Jared Hutchins
Caitlin LaClair
Erin Luebke
David Plummer
Jessica Provenchia
Lucas Redfield
Carah Robbins
Scott Ryan
Charyss Sawyer
Christopher Seaver
Michael Shaw
Melissa Swift
Kimberly Ward
Scott White

CHAIR REPORT

Your school board has been busy these last eleven months. We began the year with a vacancy on the Board. For two months Betsy Ramsay and I were your Board. We both appreciated the fact that we could work together. While we found ourselves in the challenging position of having to appoint a third member, we were fortunate in that we had three qualified candidates for the position. We appointed James Carley to the one year position. Jim has been a wonderful addition to the Board.

Several other decisions pertaining to the leadership of Marlborough School occurred during the year. First of all, in April, Susan Leach was hired as Principal after serving in that position on an interim basis for two years. Mrs. Leach is a dedicated professional with a strong background in the "basics". Her classroom expertise is in language arts. She clearly loves the children and is committed to creating a environment and developing a staff that allows for the success of every student. In addition to having an excellent working relationship with her staff and the Board, Mrs. Leach also has an excellent rapport with parents and members of the community.

A second significant leadership change in 1998 involved the hiring of a new Assistant Superintendent. Although the decision to hire Thomas Kane was ultimately made by the SAU 29 Board, two Marlborough staff members, a former Board member, and myself participated in the search process. Mr. Kane brings years of experience in elementary education and curriculum development to the position. He has been a classroom teacher and held several principalships in Massachusetts. Mr. Kane joined us in July and is not only a thoughtful and helpful administrator, but also a pleasant person with whom to work.

For the third consecutive year, your Board, the administration, and the teaching staff have engaged in a day-long, professionally facilitated retreat. Camp Glen Brook graciously made their facilities available to us. The task before us this year was to develop a mission statement. Several PTA members also participated in this day of reflection which yielded the following statement:

"Our mission is to provide opportunities that motivate children to learn and grow in an environment characterized by mutual respect. We will inspire our students toward academic excellence, lifelong learning, maximum personal achievement, and social responsibility. To this end, we will seek the continual involvement of the people of Marlborough."

The Mission Statement complements a set of previously established goals:

1. To align curriculum with state proficiency standards to improve student performance;
2. To continue and expand community involvement; and,
3. To develop programs that foster, encourage, enhance academic excellence and social development, and promote school pride.

The Board is always concerned with the quality of the educational program in Marlborough. This year several new opportunities have been available to our students. Eighth graders now have the option of taking Algebra and all our elementary students are receiving some instruction in a foreign language. Additionally, we are very pleased that an Odyssey of the Mind team was formed this winter.

All parents of our high school students were invited to attend our April Board meeting at which Wayne Woolridge, Interim Principal of Keene High School, reviewed their progress. By understanding how our high schoolers are doing, we may gain some insight into how well Marlborough School is preparing its students. The news from Keene High School is that our children are doing very well. Our tenth graders perform at or above the proficiency levels established by the State of New Hampshire. A survey of our students' performance on mid-year Scholastic Achievement Tests demonstrated that our teens scored slightly higher than the average score of KHS students as a whole. Further, for the first quarter, 1997-1998, the grade point averages of our students, in most subject areas, was slightly higher than the average of the entire KHS population. Finally, records indicate that Marlborough students' attendance is better than average and none of our students dropped out of school.

It is important that the Marlborough School facility be maintained properly and updated regularly. Portions of our building are more than 60 years old. This last summer, in addition to doing routine maintenance, we replaced the lights in the gym, electrostatically painted all our student lockers, installed vinyl siding at the end peak of the gym, and installed two new entrance doors. Still, our big projects in 1998 were to replace an underground fuel oil storage tank and to relocate the school office on the first floor of the building. This latter project was accomplished as the Board felt it was imperative that it address a major safety issue in our building. It wanted the office near the only school-day entrance to the building. The office is now located in the main lobby and the office staff has a clear view of every person who enters the building. The Facilities Committee, chaired by Bruce Lyman, has developed a ten-year Capital Improvements Plan. This plan will guide the Board in its attempt to keep the building current and safe.

Finally, as I complete my third year on the school board, I would like to say that it has been an honor to serve my community in this capacity. My term has been challenging and satisfying. I have been impressed with the quality of our administrators and the professionalism of our teaching staff. I have full confidence in those who educate our children. It has been a pleasure to witness the dedication to education on the part of so many members of our community. I have seen alumni and residents donate their time and talent to our school, working directly with children or behind the scenes. The citizens of Marlborough have given generously to the school throughout the years. This September, more than a hundred friends of Marlborough School gathered on a Saturday to build a new playground. The project, initiated by the PTA, was an excellent example of volunteerism. The PTA raised the funds for the playground and managed the project. Local contractors gave untold machine and manhours to the project. Citizens, parents, administrators, staff members, high schoolers, and friends worked side by side. The day stands as another day in the history of Marlborough when it was at its best as a community. It was a day of celebration and a day to be celebrated.

Richard C. Seaver
Chair

ADMINISTRATIVE REPORT

Consistency and continuity are words that come to mind as I reflect on the Marlborough School District's school year. The staff at the school and the school board have continued their efforts to promote academic excellence, monitor student performance, enhance school safety, and keep community members involved and informed about school issues.

To promote academic excellence, the staff at the school has worked to enhance the curriculum offered to students, provide a variety of opportunities that will challenge the ability level and interests of students, and enhance teachers' skills and knowledge base. Marlborough teachers have actively participated in curriculum revision projects at the school, as well as at the SAU level. Mathematics, language arts, social studies, and science are being reviewed at the school level, especially with respect to the state curriculum frameworks and testing program. Several Marlborough teachers have, and will continue to serve on SAU-wide committees reviewing mathematics and language arts. School staff and community members have worked to provide activities (such as the Read-a-Thon, Odyssey of the Mind team, a production of Romeo and Juliet, interscholastic sport teams, New Hampshire Dance Institute, and the New Hampshire Music Festival) which challenge students to utilize special talents or intelligence they have in areas other than the logical and linguistic intelligence that is measured on the traditional paper and pencil test. The staff has also been very involved in professional training, focusing on ways in which student performance can be improved. Some specific areas in which this training has occurred include technology, effective teaching practices, learning theory, and reading.

The staff at the school has consistently worked, over the last several years, to assess student performance and program or curriculum effectiveness. One means of doing this was to analyze data received from the New Hampshire mandated testing program and standardized testing (California Achievement Test). Review of this data shows that students are performing relatively well. Although not significantly different from state average scores on the state tests, improvement in student performance is a goal the staff consistently works toward. Student performance on the California Achievement Test (CAT) shows students performing well above the national average in almost all academic areas other than mathematics. This is one area that warrants additional attention.

Review of assessment data for Marlborough's high school students is quite positive. Student performance, as reflected in grade point average, attendance, involvement in co-curricular activities, and acceptance into some type of post-secondary educational program, shows Marlborough students doing very well. Grade point averages for Marlborough students in mathematics, science, English, foreign language, and social studies are at or above the average for all students at Keene High School. Attendance for Marlborough students is also higher than the overall Keene High School attendance rate.

Ensuring safe and positive learning environments for all students is a goal established by the SAU 29 School Board. This has become a priority for Marlborough School. It is an unfortunate set of occurrences and tragedies throughout the region, state, and nation that have made this a priority. Representatives from all schools, including Marlborough, comprise a safety committee that continues to work to improve the safety and security of our children. The staff at the school is working with other teachers, adminis-

trators, police, fire, and bus company officials to develop safety plans that will specify procedures to deal with natural as well as man-made safety issues. A significant renovation, moving the main office downstairs to provide for better monitoring of people entering the building and better access to the office area, was completed over the summer. This is a positive step toward improved security.

Much of what has happened at the school over the year would not have been possible had it not been for the tremendous support given by the community. Most notable is the completion of the playground project. As Superintendent of Schools, I found it to be a very enjoyable and rewarding day. It was wonderful to see so many community members coming together to work toward a common goal. Kudos to all those who made this happen. Other examples of community involvement include participation in the school board-staff retreat in June that produced a mission statement for the school, the 100th Day reading program, the technology committee that is working to develop a plan for the school's utilization of technology as a means to improve learning, and sponsoring a bike safety clinic. All of these activities have substantively assisted the school's efforts to provide a positive and productive learning environment for children.

The success that was witnessed this year did not happen by chance but, rather, through the vision, determination and hard work of a dedicated staff and great number of community people. We must work to ensure this continues. Please plan to attend the annual district meeting on Thursday, March 4, at 7:00 p.m.

*Phillip G. McCormack, Ed.D.
Superintendent of Schools*

PRINCIPAL'S REPORT

When school began in September, we had three renovated classrooms, a lift for the handicapped (due to matching funds from the ADA) and a new roof. What an uplifting way to begin the new year!

The third, sixth and tenth grade students took the state assessment test and they continue to show gains. In language arts, the third and sixth grades' cumulative average was near or above the state's average. The results were the same for the sixth grade in science and social studies. However, we would like all children to perform at higher levels in all areas. The staff is working diligently to see that this goal is met.

I would like to thank all the parents and staff who, on each testing day, made muffins for our students. This makes test day a little special and helped to keep the energy flowing.

At Keene High School, the freshman class of 1998 continued to show just how well our staff has prepared Marlborough students. Consider the following results. Out of 26 students who graduated from eighth grade, 7 took Honors Algebra or Geometry and all received a grade of "B" or better; 3 students took Honors Biology and all received a "B" or better; 4 students took Honors English and received a "B" or better; 20 of the 26 who took English received a "C" or better; and 24 of the 26 students who took Science received a "C" or better. Of the 15 students who took Economics or Global Studies, 13 received a grade of "C" or better and, of the 21 students who took Algebra or Applied Math, 16 received a grade of "C" or better. To top that off, over 90 percent of the graduating students went on to higher education. We should all be proud of our students and of the staffs at Marlborough School and Keene High School!

Four of our staff members participated in the Research for Better Teaching (RBT) course sponsored by SAU 29. This was a one-day-a-month class on developing skills to become a better teacher. I was pleased that four of our new teachers volunteered to participate. Those involved felt the course was well worth the time and effort, and I applaud them for completing the course. I took the administrator's course for RBT. As a result of this experience, staff evaluation will be more effective.

Teachers have found the new Houghton-Mifflin reading texts, purchased by the taxpayers for the school a year ago, to be excellent. The literature is of top quality and the integrated skills are of great value to the students.

Our school-wide theme presented in April was "Colonial Life." Every classroom, as well as the gym, was filled with events and activities of the colonial period. Many of the students wore costumes of that era and had prepared colonial foods which they shared with visitors. The sixth grade, for their economics unit, had researched and simulated businesses of the times and the "owners" sold their wares during the evening. The money they earned went toward their ropes course adventure. The evening culminated with the Drama Club's presentation of a colonial version of *Romeo and Juliet*.

Two important school/community events continued -- the 100th Day of School (where 100 community members and celebrities read to the students) and the Read-a-Thon (where the community competed with the students to see who could read the most hours in a month). Congratulations to the students for their win. Both events were inspiring experiences for all who were involved.

Six middle school students attended the All State Music Festival in Concord. Four chorus students and two band members were selected because of their talent and dedication to the music field. We also had four students who participated in the Keene State College Children's Choir. Students are selected for this choir by audition only and the standards are high. Congratulations to Mrs. Dearth for developing such talent.

I would like to congratulate the boys' basketball team and Larry Taylor, their coach, for defeating Chesterfield in the finals of the Keene State College basketball tournament. Our boys' cross country team also had a successful year. They came in seventh out of 30 participating schools and were recognized as one of the top ten small school teams in the state. As the coach, I am proud of the accomplishments of the boys and the girls.

This year the Marlborough Youth Advisory Council was reestablished. This is a committee of community members including clergy, the police department, the recreation department, our school counselor and myself. The committee works on ways of helping the youth in our community. This year the committee initiated a car wash that earned \$1,000 for the community skateboard park.

Our students were also participants in the Cornerstone 2000 project. Nearly every student filled out the Cornerstone form and selected items in Marlborough that they felt were worth preserving. Many of the students drew pictures to accompany their choices. These pictures are now part of a slide presentation which the Cornerstone Committee has taken "on the road." As a member of the committee, I have reamed a great deal about Marlborough, and we have a community of which we should all be proud!

The Student Council once again earned money to help their community. They donated money to purchase turkeys for those in need at Thanksgiving, and also donated \$150 to the Feed-a-Friend campaign. Several members of the council spent an evening working at the Community Kitchen. I congratulate those students for the work they have accomplished.

The PTA had several fund raisers which raised \$25,000 to fund the playground renovation. I am pleased to have been able to work with such a fine group of volunteers. Thank you for your continued effort to raise such a large amount of money for the children of Marlborough.

I would like to also thank the Marlborough Police Department for being a part of our school. We have weekly visits by the officers. They have lunch with the students, shoot hoops, and just talk. These men have begun to develop a positive relationship with the children of your town. This year, the police department and the Marl-Harris Ambulance Squad presented a bike rodeo. The students were shown the importance of wearing a helmet. The dramatization by the ambulance squad, who showed what could result if a child does or does not wear a helmet when a bicycle accident occurs, was an eye-opener for all who attended.

Richard Seaver, school board representative; Nancy Stone, grades 4/5 teacher; and myself were part of the search committee for the new assistant superintendent. We feel certain that the committee made an excellent recommendation.

I am proud to be a part of Marlborough School, its staff and students, and the community. You have made a difference! Thank you for your support and trust.

Susan Leach
Principal

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet in the Marlborough School Gymnasium in said District on the 4th day of March, 1999, at 7:00 O'Clock in the evening to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

ARTICLE 2: To see if the District will appropriate and authorize the School Board to transfer up to \$10,171.00 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 1999, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto. *(The School Board and Budget Committee support favorable action on this warrant article.)*

ARTICLE 3: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District, or to take any other action in relation thereto.

ARTICLE 4: To see if the voters of the Marlborough School District will vote to increase the representation on the Marlborough School Board to five members, two members (one new) to be elected to three-year terms and one member (new) to be elected to a two-year term in 2000, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 5: (By Petition) Shall we adopt the provisions of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District? *(For discussion purposes only.)*

ARTICLE 6: To transact any other business which may legally come before the meeting.

Given under our hands at said Marlborough, this 4th day of February, 1999.

Richard C. Seaver, Chair
James K. Carley
Elizabeth E. Ramsay

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Elementary School Gymnasium in said District on the 9th day of March, 1999, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

A member of the school board for the ensuing three years

A member of the school board for the ensuing two years

A moderator for the ensuing three years

A clerk for the ensuing three years

A treasurer for the ensuing three years, beginning July 1, 1999

ARTICLE 2: (By Petition) Shall we adopt the provisions of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District?

Given under our hands at said Marlborough, this 4th day of February, 1999.

Richard C. Seaver, Chair
James K. Carley
Elizabeth E. Ramsay

MARLBOROUGH SCHOOL DISTRICT
1999-2000 PROPOSED BUDGET

EXPENDITURE ACCOUNTS

	1997-98 ACTUAL	1998-99 BUDGET	1999-2000 PROPOSED SCHOOL BOARD & BUDGET COM.	1997-98 ACTUAL	1998-99 BUDGET	1999-2000 PROPOSED SCHOOL BOARD & BUDGET COM.
REGULAR INSTRUCTION						
Teachers' Salaries	\$606,211	\$624,408	\$651,423			
Aides' Salaries	\$0	\$0	\$0			
Substitutes' Salaries	\$7,200	\$8,625	\$8,625			
Benefits	\$167,238	\$195,572	\$188,663			
Environmental Camp	\$1,824	\$1,650	\$1,650			
Repair Equipment	\$485	\$780	\$1,500			
High School Tuition	\$677,682	\$705,447	\$684,360			
Materials	\$31,459	\$29,239	\$31,318			
Equipment/Software	\$4,162	\$6,007	\$13,113			
TOTALS	\$1,496,261	\$1,571,728	\$1,580,652			
SPECIAL EDUCATION						
Teachers' Salaries	\$102,380	\$108,225	\$112,549			
Aide's Salary	\$9,813	\$10,179	\$10,544			
Tutors' Salaries	\$62,559	\$46,451	\$72,630			
Benefits	\$33,843	\$37,495	\$40,217			
OT/PT	\$17,753	\$14,400	\$12,240			
Tuition	\$151,168	\$199,966	\$283,957			
Supplies/Materials	\$1,672	\$1,571	\$1,725			
TOTALS	\$379,188	\$418,287	\$533,862			
EXTRACURRICULAR						
Salaries	\$3,800	\$4,500	\$4,200			
Benefits	\$348	\$477	\$447			
Assemblies/Officials	\$1,445	\$3,000	\$3,500			
Supplies/Awards	\$666	\$1,250	\$1,377			
Equipment/Uniforms	\$2,705	\$1,272	\$830			
Dues	\$0	\$240	\$160			
TOTALS	\$8,962	\$10,739	\$10,514			
ATTENDANCE SERVICES						
Salaries	\$100	\$100	\$200			
TOTALS	\$100	\$100	\$200			
COUNSELING SERVICES						
Guidance Counselor Salary	\$42,548	\$42,930				
Benefits	\$10,652	\$12,730				
Testing/Evaluation	\$3,796	\$3,750				
Materials/Supplies/Dues	\$181	\$402				
TOTALS	\$57,177	\$59,812				
HEALTH SERVICES						
Nurse Salary	\$19,063	\$20,418				
Benefits	\$1,544	\$1,742				
Physician Services	\$1,600	\$1,600				
Supplies/Dues	\$672	\$828				
TOTALS	\$22,879	\$24,588				
PSYCH/SPEECH PROGRAM						
Psychological Services	\$28,478	\$39,000				
Speech Services	\$12,658	\$46,823				
TOTALS	\$39,136	\$85,823				
STAFF DEVELOPMENT						
Salaries/Bene-Curr Devel.	\$375	\$1,115				
Course Reimbursement	\$3,427	\$5,000				
Staff Development	\$369	\$500				
In-Service Training	\$0	\$400				
TOTALS	\$4,171	\$7,015				
MEDIA SERVICES						
Media Generalist Salary	\$13,118	\$13,733				
Library Aide	\$5,009	\$4,990				
Benefits	\$1,998	\$6,607				
Media Services	\$1,554	\$1,725				
Repair Equipment	\$499	\$900				
Supplies	\$722	\$1,000				
Library Books	\$2,755	\$2,210				
Library Periodicals	\$652	\$685				
Equipment Replacement	\$1,028	\$300				
TOTALS	\$27,335	\$32,150				
CONSULTATION TO STAFF						
Special Education Consultation	\$3,386	\$4,000				
TOTALS	\$3,386	\$4,000				

	1997-98 ACTUAL	1998-99 BUDGET	1999-2000 PROPOSED SCHOOL BOARD & BUDGET COM.		1997-98 ACTUAL	1998-99 BUDGET	1999-2000 PROPOSED SCHOOL BOARD & BUDGET COM.
SCHOOL BOARD/SAU				PUPIL TRANSPORTATION			
Salaries-District Officials	\$3,769	\$4,340	\$4,790	Regular Transportation	\$76,259	\$77,939	\$80,667
Benefits	\$285	\$522	\$365	Field Trips/Athletics	\$2,398	\$5,025	\$5,810
Audit	\$3,816	\$3,900	\$3,900	Special Needs Transportation	\$7,809	\$10,800	\$17,800
Legal Services/Negotiations	\$2,518	\$3,500	\$8,500	TOTALS	\$86,466	\$93,764	\$104,277
Ballot Clerks/CKlist.Supervisor	\$165	\$230	\$240				
Insurance/Advertising	\$1,684	\$1,920	\$200	STAFF SERVICES			
NH School Boards Association	\$2,347	\$2,375	\$2,395	Staff Physicals	\$0	\$500	\$500
School Board Expenses	\$2,145	\$2,030	\$2,050	Unemployment Compensation	\$22		
SAU Study Committee	\$96	\$0	\$0	Fingerprinting Reimbursement	\$0	\$500	\$500
SAU #29	\$112,531	\$89,953	\$83,290	TOTALS	\$22	\$1,000	\$1,000
TOTALS	\$129,356	\$108,770	\$105,730				
SCHOOL ADMINISTRATION				OTHER EXPENSES			
Administrative Stipend	\$600	\$600	\$600	Trust Funds/Scholarships	\$3,150	\$4,000	\$4,000
Principal's Salary	\$48,410	\$49,862	\$51,358	TOTALS	\$3,150	\$4,000	\$4,000
Secretary's Salary/OT	\$23,993	\$24,552	\$25,198				
Benefits	\$11,416	\$13,139	\$12,679	FUND TRANSFERS			
Staff Development	\$570	\$750	\$750	Federal Programs	\$0	\$25,000	\$26,000
Repairs/Mileage	\$168	\$100	\$100	Capital Projects	\$0	\$0	\$0
Copier Maintenance	\$3,353	\$3,000	\$3,000	Capital Reserve	\$10,133	\$10,133	\$0
Telephone	\$4,209	\$3,900	\$4,200	School Lunch	\$0	\$60,000	\$70,000
Postage	\$1,000	\$1,100	\$1,100	TOTALS	\$10,133	\$95,133	\$96,000
Printing	\$1,000	\$1,000	\$1,200				
Supplies	\$532	\$835	\$835				
Copier Lease/Equipment	\$0	\$2,500	\$2,650				
Software/Computer Fees	\$250	\$550	\$550				
Professional Dues	\$0	\$500	\$500	GRAND TOTALS	\$2,597,210	\$2,761,643	\$2,890,728
TOTALS	\$95,501	\$102,388	\$104,720				
BUILDING SERVICES							
Custodial Salaries	\$44,910	\$43,202	\$44,450				
Benefits	\$14,705	\$18,653	\$17,749				
Water/Sewer	\$1,358	\$1,500	\$1,500				
Rubbish Removal	\$1,610	\$1,560	\$2,000				
Fire Alarm Service	\$645	\$700	\$700				
Maintenance Services	\$23,509	\$6,000	\$7,000				
Repairs to Building	\$20,769	\$29,350	\$20,000				
Roof Replacement Project	\$86,706	\$0	\$0				
Oil Tank Replacement	\$0	\$20,000	\$0				
Insurance	\$6,612	\$7,676	\$9,296				
Supplies/Materials/Workshop	\$6,526	\$5,900	\$7,000				
Electricity	\$19,237	\$19,632	\$20,000				
Heat	\$7,400	\$7,500	\$7,500				
Equipment	\$0	\$673	\$700				
TOTALS	\$233,987	\$142,346	\$137,895				

MARLBOROUGH SCHOOL DISTRICT
1999-2000 PROPOSED BUDGET

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ESTIMATED REVENUES

	1997-98 ACTUAL	1998-99 BUDGET	1999-2000 PROPOSED SCHOOL BOARD & BUDGET COM.
Unreserved Fund Balance	\$123,388	\$42,429	\$42,429
Amount Raised By Taxes	\$2,209,000	\$2,372,866	\$2,250,528
Interest	\$6,197	\$2,500	\$2,500
Tuition	\$0	\$0	\$0
Lunch Local	\$0	\$40,000	\$45,000
Other Local	\$8,873	\$0	\$0
Trust Funds-Scholarships	\$3,700	\$4,000	\$4,000
Transfer-Capital Reserve	\$55,000	\$0	\$0
Guidance Reimbursement	\$10,236	\$0	\$0
Art Teacher Reimbursement	\$13,085	\$13,626	\$14,916
NH Foundation Aid	\$181,366	\$208,051	\$447,684
NH Building Aid	\$10,133	\$10,171	\$10,171
NH Kindergarten Aid	\$14,000	\$18,000	\$18,000
NH Child Nutrition	\$0	\$1,500	\$1,500
Medicaid Reimbursement	\$4,661	\$5,000	\$5,000
Lunch-Federal	\$0	\$18,500	\$23,000
Federal Projects	\$0	\$25,000	\$26,000
TOTALS	\$2,639,639	\$2,761,643	\$2,690,728
Proposed Budget Increase			\$129,085
Proposed Budget Increase (%)			4.67%
Proposed Property Tax Decrease			(\$122,338)
Proposed Property Tax Decrease (%)			-5.16%
Proposed Tax Rate Decrease			(\$1.52)
Proposed Tax Decrease on Home Assessed for \$100,000			(\$152)

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT MARCH 5, 1998

Meeting called to order at 7:06 p.m., by the Moderator Edward C. Goodrich, Jr. The moderator led the Pledge of Allegiance to our country's flag and introduced staff members and visiting officials. He asked the meeting for approval to allow them to speak. At this time he outlined the rules for the conduct of the meeting.

ARTICLE 1. Voted favorably by acclamation on the motion of Richard Seaver, supported by John Fletcher, that the District receive the reports of agents, auditors, committees and officers as printed in the annual report.

ARTICLE 2. Voted favorably on the motion of Elizabeth Ramsay, supported by John Fletcher, that the District accept the recommendation of the Planning Committee (Marlborough's SAU Study Committee) appointed under R.S.A. 194-C to not recommend any organization, reorganization, or withdrawal from New Hampshire School Administrative Unit 29. Mr. Richard Butler gave a summary of the analysis, facts and decision made by the committee. He thanked the committee members and gave compliments to Edward Goodrich, Jr., as the moderator who put the committee together. A copy of their report is on file with the Clerk of the School.

ARTICLE 3. Voted favorably by acclamation on the motion of Richard Seaver, supported by John Fletcher, that the District appropriate and authorize the school board to transfer up to Ten Thousand, One Hundred Thirty-Three (\$10,133.00) Dollars of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 1998, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purpose of construction and/or renovation of buildings and/or related costs to said construction and/or renovation.

ARTICLE 4. A motion was introduced by John Fletcher, supported by Richard Seaver, that the District raise and appropriate the sum of Two Million, Seven Hundred Fifty-One Thousand, Five Hundred Ten Dollars (\$2,751,510.00) Dollars for the support of schools, for the salaries of school district officials and agents, and for the statutory obligations of the District. The result of the ballot vote was as follows:

Total number of votes cast	93
Voting in favor	77
Voting in opposition	16

The moderator declared that the article was approved and accepted.

ARTICLE 5. (By Petition) To adopt the provision of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District. Discussion purposes only. Irene Keating spoke in favor. Ila Walton clarified some figures Ms. Keating mentioned. Moderator Ed Goodrich also spoke.

ARTICLE 6. Marge Shepardson spoke on the Marlborough School Endowment Fund.

A resolution was presented by Richard Seaver, supported by Betsy Ramsay, to accept the following resolution thanking John Fletcher for his services as a School Board member for 15 and one-half years:

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT FOR THE ELECTION OF OFFICERS March 10, 1998

At a legal meeting of the voters of the Town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 10, 1998, the following votes of those present and qualified to vote for Marlborough School District officials were, by them in open meeting, given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number of votes for each person as follows:

NUMBER OF NAMES ON REGULAR CHECKLIST	1,271
TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST	488
	21
	REGULAR
	ABSENTEE

MODERATOR

Edward C. Goodrich, Jr.

Had 477 votes

MEMBER OF THE SCHOOL BOARD (Three Years)

John Fletcher (write-in)
Scattering (write-in)

Had 101 votes
Had 45 votes

"Shall we adopt the provisions of R.S.A. 40:13 to allow official ballot voting on all issues before the Marlborough School District."

Yes - 227 No - 262

A true copy of record, attest:

Susan A. Bemis
School District Clerk

A RESOLUTION

Dated March 5, 1998

WHEREAS, John F. Fletcher has served the School District of Marlborough as a School Board Member for 15 and one-half years, 7 of those years with distinction as Chairman; and,

WHEREAS, John F. Fletcher served as Chairman of the New Hampshire School Administrative Unit 29 School Board for 1 year; and as Treasurer for 14 years; and,

WHEREAS, John F. Fletcher served on the Executive Board of the New Hampshire School Boards Association; and,

WHEREAS, John F. Fletcher has worked diligently with the board and employees in the areas of collective bargaining, and has been a loyal advocate for the teachers of Marlborough School; and,

WHEREAS, John F. Fletcher has faithfully attended the numerous meetings required of those roles; and,

WHEREAS, John F. Fletcher has conducted school board meetings in a fair and open manner; and his knowledge of the Marlborough School District budget has been evident in the thoroughness of his presentations to the public; and,

WHEREAS, John F. Fletcher has always conducted his duties diligently, promptly, and with the highest degree of integrity; and,

WHEREAS, John F. Fletcher's commitment to the students of Marlborough enabled him to meet the challenges of the ever changing educational community and the special needs of all children; and,

WHEREAS, John F. Fletcher has remained an eminently approachable public officer as evidenced by his willingness to talk with, and listen to, community members to become better informed as to the needs and wants of the community; and,

WHEREAS, John F. Fletcher has steadfastly championed the cause of the individual Marlborough child, and his decisions have always been based on the effect of those decisions upon students; and,

WHEREAS, John F. Fletcher's presence on field trips will be missed by the students of Marlborough School; and,

WHEREAS, John F. Fletcher has given of his time and expertise in a manner truly reflecting his interest in the Town of Marlborough, its children and the future; now, therefore, be it

RESOLVED, that the School District of Marlborough, in a grateful acknowledgment of John F. Fletcher's numerous contributions, honor itself by causing a copy of this resolution to be spread upon the records of the District as a permanent tribute to John F. Fletcher.

MARLBOROUGH SCHOOL
DISTRICT

No further business appearing, it was voted favorably on the motion of Richard Seaver, supported by Betsy Ramsay, that the meeting be adjourned. The meeting was adjourned at 9:12 p.m. on March 5, 1998.

Attest:

Susan Bemis
District Clerk

District

Please follow the accompanying instructions carefully.

REPORT OF SCHOOL DISTRICT TREASURER

for ψ_{θ} Fiscal Year July 1, 19 97 to June 30, 1998

Return Original to State Department of Education Prior to July 15.

SUMMARY

Cash on Hand July 1, 1997	(Treasurer's bank balance)	\$ 178,327.08
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Received from Selectmen (Include only amounts actually received)

Current Appropriation	2,209,200.00
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Deficit Appropriation

Balance of Previous Appropriations	100.00
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Advance on Next Year's Appropriation

Revenue from State Sources 242,176.04

Revenue from Federal Sources 21,817.46

28,912.00

3,750.05

102 000 00

7 0 7 1 0 8

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TOTAL RECEIPTS	₹2,689,926.02
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2.868.253.10

2 733 01/1 01

134,308.19

July 23 1978

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statements and other financial records of the treasurer of the _____ of which the above is a true school district of _____ summary for the fiscal year ending June 30, 19 _____, and find them correct in all respects.

Auditors

19

GIVE DETAILED STATEMENT OF RECEIPTS ON OTHER SIDE

75

NAME	DIST	LOC	MS 25 1997-98	(3)	(4)	(5)	(6)	(7)
TITLE	PAGE	LINE	(1)	(2)	(3)	(4)	(5)	(6)
BALANCE SHEET			GENERAL	SPECIAL REV	CAPITAL PROJ	FOOD SERV	CAPITAL RES	
ASSETS								
Current Assets								
CASH	1	1	109,388.21		24,919.98	15,867.55		
INVESTMENTS	2							
TAXES RECEIVABLE	3							
INTERIM REC	4		3,851.89	1,490.92		4,635.00		
INTERGOVT REC	5		3,289.89					
OTHER RECEIVABLES	6							
BOND PROCEEDS REC	7							
INVENTORIES	8							
PREPAID EXPENSES	9							
OTHER CURRENT ASSETS	10	1						
Total Current Assets lines 1 - 10	11	1	116,529.99	5,342.81	0.00	29,554.98	15,867.55	
Fixed Assets								
MACHINERY AND EQUIP	12	1						
TOTAL ASSETS lines 11 & 12	13	1	116,529.99	5,342.81	0.00	29,554.98	15,867.55	
LIAB & FUND EQUITY								
Current Liabilities								
INTERIM PAYABLES	14	1	1,490.92	3,851.89				
INTERGOVT PAYABLES	15	1	16,728.93	1,490.92				
OTHER PAYABLES	16	1	7,338.84			12.00		
CONTRACTS PAYABLE	17	1						
BONDS PAYABLE	18	1						
INTEREST PAYABLE	19	1						
ACQUIRED EXPENSES	20	1						
PAYROLL DEDUCTIONS	21	1	4,027.72					
DEFERRED REVENUES	22	1						
OTHER CURRENT LIAB	23	1						
Total Liabilities lines 14 - 23	24	1	29,586.41	5,342.81	0.00	12.00	0.00	
Fund Equity								
UNRES RETAINED EARN	25	1						
RES FOR ENCUMBRANCES	26	1	44,515.00					
RES FOR SPEC FUND	27	1	10,133.00					
UNRES FUND BALANCE	28	1	32,295.58					
Total Fund Equity lines 25-28	29	1	86,943.58	0.00	0.00	29,542.98	15,867.55	
TOT LIAB & FUND EQUITY	30	1	116,529.99	5,342.81	0.00	29,554.98	15,867.55	

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-275-6996 • FAX-224-1380

Marlborough School District
Independent Auditor's Report

INDEPENDENT AUDITOR'S REPORT

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Marlborough School District as of and for the year ended June 30, 1998 as listed in the table of contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

Except as discussed in the following paragraph, we conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Government Accounting Standards Board Technical Bulletin 98-1, *Disclosures about Year 2000 Issues*, requires disclosure of certain matters regarding the year 2000 issue. Marlborough School District has included such disclosures in Note 5-E. Because of the unprecedented nature of the year 2000 issue, its effects and the success of related remediation efforts will not be fully determinable until the year 2000 and thereafter. Accordingly, insufficient audit evidence exists to support Marlborough School District's disclosures with respect to the year 2000 issue made in Note 5-E. Further we do not provide assurance that Marlborough School District is or will be year 2000 ready, that Marlborough School District's year 2000 remediation efforts will be successful in whole or in part, or that parties with which Marlborough School District does business will be year 2000 ready.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Marlborough School District has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, along with the effects of such adjustments, if any, as might have been determined to be necessary had we been able to examine evidence regarding year 2000 disclosures, as noted above, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District, as of June 30, 1998, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of Marlborough School District taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Marlborough School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

November 4, 1998

Plodzik & Sanderson
Professional Association

